Meeting of the MIAMI UNIVERSITY BOARD OF TRUSTEES
Miami University, Oxford Ohio
Marcum Center, Room 180-6
9:00am Friday, September 19, 2014

AGENDA

Call the Meeting to Order and Roll Call – Chair, Ms. Sharon Mitchell

Executive Session:
Consult with Counsel
Personnel matters
Pending litigation
Real Property

Public Study Session:
• Summer Initiatives, an update from the Vice Presidential and ICA Offices, Attachment A
• Regional Campus Update, Dean Mike Pratt, College of Professional Studies and Applied Sciences, Attachment B

Public Business Session:
• Approval of the Minutes of the prior meeting, Attachment C
• Consent Calendar, Attachment D
  1) Designation of Emerita/Emeritus
  2) Conferral of Degrees
  3) Allocation of Unrestricted Funds
  4) Campus Naming

• Comments by the Chair – Ms. Sharon Mitchell
• Reports, Ordinances and Resolutions
  President’s Report – Dr. David Hodge
  Report of the Chair of University Senate Executive Committee – Dr. Bryan Marshall
  Report of the President, Associated Student Government – Mr. Cole Tyman
  Academic and Student Affairs Committee Report – Mr. Robert Shroder
    Ordinances & Resolutions – Dr. Jayne Brownell and Dr. Raymond Gorman, Attachment E
    1) Affirmation of Appointment, Dr. Michael Curme as Dean of Students
    2) Award of Honorary Degree
  Finance and Audit Committee Report – Mr. Mark Ridenour
    Ordinances & Resolutions – Dr. David Creamer, Attachment F
    1) Lane Library
    2) Schideler Hall
  Student Trustee Report

• Other Business
  Appointment of the Nominating Committee
  Resolutions, Attachment G
  1) Amendments to the Board Regulations
  Written Reports, Attachment H
  1) Advancement Update

Adjourn to Executive Session:
Personnel matters, compensation of a public employee

Reconvene to the Public Business Session:
Resolutions, AY2015 compensation for President David Hodge and Miami Ambassador Valerie Hodge

Adjournment
Miami University
September 18 and 19, 2014 Meetings of the Board of Trustees
Oxford, Ohio

SCHEDULE OF TRUSTEE MEETINGS AND CAMPUS ACTIVITIES

Thursday, September 18, 2014

8:00 a.m. Academic and Student Affairs Committee
King Library, Room 320
Per separately distributed agenda

11:30 a.m. Ribbon Cutting
Office of Research for Undergraduates
King Library, first floor

12:00 p.m. Trustee Lunch (optional)
Lewis Place

1:30 p.m. Finance and Audit Committee
Roudebush 104
Per separately distributed agenda

5:30 p.m. (Approx.) Trustee tour of the McGuffey Museum (optional)

Friday, September 19, 2014

8:00 a.m. Trustee Breakfast (optional)
Marcum 158

9:00 a.m. Board of Trustees Meeting
Executive Session, followed by the Public Sessions
Marcum 180-6
Per attached agenda

9:30 a.m. (Approx.) Public Study Session
Marcum 180-6

10:30 a.m. (Approx.) Public Business Session
Marcum 180-6

12:00 p.m. (Approx.) Executive Session with working lunch
Marcum 180-6

1:00 p.m. (Approx.) Reconvene to the Public Business Session
Marcum 180-6

1:30 p.m. (Approx.) Tour Western Campus Geothermal Facility
Western Campus (optional)
Academic Affairs
New Initiatives

Board of Trustees Meeting
September 19, 2014

Ray Gorman
Interim Provost and Executive Vice President for Academic Affairs

MIAMI UNIVERSITY
# New Summer Workshops

<table>
<thead>
<tr>
<th></th>
<th>Total</th>
<th>Summer 2014</th>
<th>Summer 2013</th>
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<tbody>
<tr>
<td>Total Programs Proposed</td>
<td>49</td>
<td>24</td>
<td>25</td>
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<tr>
<td>Sufficient Enrollment to Operate</td>
<td>39</td>
<td>19</td>
<td>20</td>
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<tr>
<td>Cancelled</td>
<td>10</td>
<td>5</td>
<td>5</td>
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<tr>
<td>Miami Credit Bearing</td>
<td>34</td>
<td>17</td>
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<tr>
<td>Non-Credit</td>
<td>15</td>
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# Credit Bearing Workshops

<table>
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<th>Total Programs Proposed</th>
<th>Summer 2014</th>
<th>Summer 2013</th>
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<tbody>
<tr>
<td>Total</td>
<td>34</td>
<td>17</td>
</tr>
<tr>
<td>Study Abroad</td>
<td>17</td>
<td>10</td>
</tr>
<tr>
<td>Domestic</td>
<td>17</td>
<td>7</td>
</tr>
</tbody>
</table>

Study abroad workshops offered in all six divisions

Abroad Locations include:

- Luxembourg
- Zambia
- England
- France
- Thailand
- Turkey
- Germany
- Ecuador
- Japan
- Denmark
- Italy
- China
- Australia
- Israel
- Czech Republic
Distance Education

### Summer Update

<table>
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<tr>
<th>Total</th>
<th>Summer 2014</th>
<th>Summer 2013</th>
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<tbody>
<tr>
<td>Increase in Billed Hours</td>
<td>5,558</td>
<td>3,703</td>
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<tr>
<td>Increase in Total</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Instructional Revenue</td>
<td>$3,426,285</td>
<td>$2,291,047</td>
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</table>

Summer 2013 provides an increase in online hours above summer 2012 base

Summer 2014 provides an increase in online hours above summer 2013
Total Incremental Revenue

Summer 2013

- Credit workshops: $235,339
- Non-credit workshops: $316,400
- Distance education: $1,135,238

Total: $1,686,977

Summer 2014

- Credit workshops: $667,238
- Non-credit workshops: $539,945
- Distance education: $2,291,047

Total: $3,498,230
Over 200 students and accompanying faculty participated in a five week program where they enrolled in two non-credit courses and participated in frequent cultural excursions. Students lived on the Oxford campus where they experienced the full range of campus services.

Summer 2014 revenue $460,575
Faculty led program where students spend the summer having a cultural and educational experience and earn Miami credit for business course work.

Internships include Suncorp, Nielsen, DuPont 3M Healthcare, Chubb, EuroSport and Medtronic

Summer 2014 revenue $154,230
Junior Student Program (non-credit)

A valuable experience for high school students, in a partnership with Talawanda High School, who learn to navigate U.S. higher education and culture while enhancing their English language skills, and visit other American institutions of higher education. Students, in cohorts of 20-30, are accompanied by faculty and teachers from their home institutions, who also have an opportunity to gain cultural competencies.

Summer 2014 revenue $67,170
Upcoming!

- Certificate Programs
- In-coming first year students
- Pilot and expansion of international e-Learning centers
Introducing new students and families to the Miami community
Summer Orientation

- 16 day-and-a-half sessions each June
- Collaborative planning with 60 campus & community departments
- Helps students become more Confident, Comfortable, Connected, Curious
Attendance

- Required for all first-year students
- Parent and family program
- Approximately 8,500 total orientation attendees each summer
Program Overview

- Meet faculty, staff, & peers
- Experience campus space & facilities
- Learn about curriculum & select fall courses
- Discuss transitions, involvement opportunities & student support services
- Learn about community expectations
- Set academic & co-curricular goals
- Individual advising
Collaboration - Logistics

- Armstrong Student Center
- Conference Services
- Parking & Transportation
- Alumni Affairs
Assessment

- 96% more confident in decision to attend Miami
- 99% retained to first day of fall semester
- Continued positive connections with stakeholders
Thank You
Summer Scholars Program

Michael S. Kabbaz
Vice President
Enrollment Management and Student Success

MIAMI UNIVERSITY
SUMMER SCHOLARS BACKGROUND

• Need to revamp the Junior Scholars Program
  • Six-week, for-credit experience
  • Launched in 1982
  • Declining attendance
  • Guaranteed admission
• Benchmarking of peer and aspirational schools
• Ability to earn college credit no longer important
• Increasing demand for opportunities to explore majors/professions and engage in academically-centered programming
• Goal: Expand quality, access, and diversity of summer program participants and align to Miami 2020 Plan (Goals #2 and #3)
The Summer Scholars Program provides a rich, early college experience for academically-talented rising high school juniors and seniors from across Ohio and the nation.

• Engage in challenging, immersive academic modules centered on a specific topic or area of interest learning alongside Miami’s leading faculty experts.

• Reside in a "living-learning" community with other Summer Scholars Program participants and get a real preview of college life.

• Participate in seminars and workshops that explore topics and provide insight regarding the selective college admission process.

• Receive priority consideration for merit scholarships and selection University Academic Scholars Program and University Honors Program selection.
SUMMER SCHOLARS OVERVIEW

- Summer Scholars Program 2014
  - Session I: July 6 – July 18
  - Session II: July 20 – August 1

- Academic Modules
  - Offerings across all five academic divisions
  - Eight total course meetings (Monday – Thursday for two weeks)
  - Five hours of daily instruction (9 – 11:30 AM and 1:30 – 4 PM)

- Program Fee
  - $1350 for resident and non-resident participants
  - Room, board, and all fees associated with academic modules
  - All costs associated with co-curricular activities including Kings Island, Cincinnati Reds game, and broomball tournament
19 ACADEMIC OFFERINGS

- Game of Clones: Genetic Engineering in Society (2)
- Inside State and Local Government: Leadership and Public Affairs
- Lost Cities & Civilizations: Archeology and the Ancient World
- Beginning Design: Architecture + Interior Design
- Adventures in Computing: Coding, “Making,” and Project Design
- Pathways to the Helping Professions
- The Art of Game Design
- Innovation and Social Impact Through Entrepreneurship
- Health and How to Change the World
- Media and the Millennial: Journalism in Action
- Molecular Gastronomy: The Chemistry of Food and Cooking
- Search for a Cure: The Discovery of Novel Antibiotics (2)
- The United States in Conflict: The Meaning of War in America
- Miami Art Portfolio Studio: Creating a Compelling Portfolio for College Admission and a Career in Art
- Video Gaming: 3D Character Development
- Engineering for Energy Efficiency and the Environment
- Navigating the Dynamics of Nutrition and Dietetics
- The Business of Sport: The Real World of Sports Management
- The Summer Business Academy: Explorations into the Basics of Business
MARKETING THE PROGRAM

Learning never takes a vacation.

Through Miami's Summer Scholars Program, you'll work with an acclaimed professor and a small cohort of talented students to investigate the subject area or issues you are passionate about. We invite you to join other high-achieving students in an exclusive opportunity that will establish you as a leader in your area of study.
MEET THE MIAMI STUDENT STAFF

Head Resident Advisors

Matt Dunn  Jaquayla Baker

Counselors

Casie Jameson  Rachel Sarachman  A'Kara Harris  Graham Arledge  Shiny Weerakoon  Amira Beasley  Erica Whaley  Erin Davis  Tori Collins  Gilberto Brito  Bianca Durant  Matt Krasula  Tyler Bewley  Julieta Tijero
SUMMER SCHOLARS OUTCOMES

- **Enrollment**
  - 254 attendees (Session I – 111; Session II – 143)
  - 66% rising high school seniors
  - 45% non-resident
  - 24 states represented
  - 61% female

- **Quality, Access, and Diversity**
  - Average ACT of 27
  - Average high school GPA of 3.92
  - Nearly 1 in 4 participants was a student of color
  - Nearly 1 in 6 participants attended on a full fee-waiver
    - Key Bank
    - M2SE
    - Miami University
    - Scioto Foundation
I would like to take my time to thank you for the opportunity to spend two amazing and informative weeks at Miami University. By spending time in class with Mrs. Balish and eating exquisite food at Armstrong, I was able to get a feel of how life will be in Miami University. The Summer Scholars Program was not only fun, but, it opened my eyes to different college opportunities with informative orientations and workshops. Without the financial aid I was given I would not have found my dream college. I would again like to thank you for this amazing opportunity in the Summer Scholars Program and hope this chance will be available for me next year. - Maggie Siu, Hacienda Heights, CA

Thank you for making my two weeks at Miami exciting and memorable. I had an amazing time getting to know the other participants and learning from the incredible professors. The counselors made me feel like family. I have fallen in love with Miami University and know I will return. - Julia Moschetta, Bronxville, NY

Being in the Summer Scholars program helped me in my choice of what I want to do. Having the Molecular Gastronomy class help me realize I can do two things I love at the same time, in the same major. I was able to be in a big room full of likeminded individuals. I got a little taste of college life for the first time for two weeks, not everyone can say that. I wish it could have been longer. It was over before we realized it. All in all it was a wonderful experience, and I would do it again. It was a once in a lifetime opportunity that I will never ever forget! Thank You M^2SE for choosing me as one of the six scholarships recipient's for the 2014 Miami Summer Scholars Program! And thank you Miami University for accepting me. - Mikah Pratt, Cincinnati, OH
HDRBS Conference and Event Services

Coordinate, Collaborate, and Partner
Conference and Event Services

• Summer conferences
• 2014 summer = 67 groups
• Attendees = 12,650
• Spectators and parents for swim meets = 8,420
Services Provided

- Scheduling Services
- Registration
- Dining & Catering
- Housing
- Event Management
Conference Business

• New Student Orientation
• Alumni Weekend
• Academic Camps/Programs
• Hockey Schools
• Various Sports Camps
• Band Camps
• Various organizations
Conference Business (cont.)

- Summer Scholars
- Global Partners
- Viola da Gamba
- Beta Theta Pi 175th Anniversary
Summer Swim Meets

• Cincinnati Aquatic Club
• Powell Crosley YMCA
• YMCA
• Junior Olympics
• Speedo Sectional
• Tri-County
Weddings at Miami - Ceremonies

- Venues include:
  - Kumler Chapel
  - Sesquicentennial Chapel
- Number of ceremonies:
  - 20
- Number of guests:
  - 3,167
Weddings at Miami - Receptions

- Venues include:
  - Marcum
  - Shriver Center
  - Armstrong Student Center

- Number of receptions: 10
- Number of guests: 935
Benefits are Many

• Brings guests, Alumni, & potential students to campus
• Utilizes our resources year-round
• Dining & Residence Hall staff are utilized for conference business
Thank You!
Miami University
Regional Campuses’ Dean’s Ad Hoc Committee

SWOT Analysis of the Indiana University Intercampus Model

Introduction

Miami University leaders identified Indiana University East (IUE) in Richmond, Indiana, as a potential source of information about how Miami can best structure its regional campuses to meet student, community, and state needs in alignment with the Ohio Board of Regents’ goals for regional campuses and Miami’s own Board of Trustees’ goals for the university as a whole.

Indiana University has seven regional locations in addition to its flagship campus in Bloomington, Indiana. IUE was established by the Indiana University Trustees and the state legislature in 1971 although its roots lie with Earlham College going back to 1946. IUE’s original academic mission was to offer associate’s degrees and transfer education.

In 2005, Indiana University released a report describing the process they used to perform mission differentiation among the campuses. That report reflects a mindful process of studying each of the eight locations and considering their role in the IU system, in their communities, and in the state of Indiana.


The Mission Differentiation Report identified challenges to the IU campuses, differentiated their respective missions, and detailed changes that were intended to adapt IU to its changing environment, which included, among other things, a newly formed statewide system of community colleges. In response, IUE quickly changed its mission to a baccalaureate and master’s degree institution. Today, IUE has a student enrollment of approximately 4000 undergraduate students (headcount), more than 100 graduate students, over 50 degree programs, mostly at the baccalaureate level with a few graduate degrees and certificates, and is a member of the NAIA athletic conference. The average class size is 20 students, just over half of whom study full-time. They have 87 full-time faculty, and 117 part-time faculty. The campus has been separately and continuously accredited since its establishment in 1971; in fact, all eight campuses are separately accredited by the Higher Learning Commission of the North Central Association of Colleges and Schools (the same accrediting body for Miami).

Operating as a “university within a university,” the campus is led by a Chancellor, who is appointed by the President and IUBOT upon recommendation by the Executive Vice President of Regional Campus Affairs. Originally, campus chancellors reported to the President of the
University. The reporting line changed under the current President to a newly established Executive Vice President for Regional Campus Affairs, who reports to the President.

IUE has four Vice Chancellors (Academic Affairs, IT, Finance, and External Affairs) who report to the IUE Chancellor. The campus’ academic affairs are organized into the following academic divisions (called Schools): Business and Economics; Continuing Studies; Education; Humanities and Social Sciences; Natural Science and Mathematics; Nursing; and Social Work. The organizational chart is available here:


Even though the IU regional campuses are more “autonomous” in their decision-making, they are fully Indiana University in branding and identity. Campus Chancellors are appointed by, and report to, a system Executive Vice President and President. The IU Board of Trustees is the governing authority for all campuses and a member of the IU Board of Trustees serves on each regional campus advisory board. Although a notation appears indicating where degrees are awarded ("given at"), diplomas are issued by Indiana University. Additionally, the campuses share in many university-wide services—such as the Learning Management System (LMS), employment benefits—and general academic and administrative policies. The committee learned that there has been a trend toward centralization of services in recent years. Unlike Miami, however, the campuses are often trusted to implement university policies without ubiquitous oversight.

This Report of this Ad Hoc Committee presents our analysis of the strengths, weaknesses, opportunities, and threats of the IU East and the Indiana University model; our consideration of those elements in the context of Miami University; and our recommendations for Miami University leaders.

Notes on the Report

In addition to the 2005 Mission Differentiation Report, interviews with IU officials, and what is available on the IUE website, the committee consulted IUE’s 2011 reaccreditation self-study and interviewed IUE administrative officials. The self-study can be found at:


In the SWOT that follows, observations about IU East and the Indiana University system appear in Roman (regular) font. Observations about strengths, weaknesses, opportunities, and threats in the context of Miami University appear in italics.
Strengths

1. The mission of each IU campus is clearly defined with their relative roles/contributions in the system identified. The IU model of brand differentiation maintains the regional campuses identity as “IU”, regardless of mission differentiation. *The committee cautions that any model that would alter the regional campuses name to not reflect a Miami University identity would hinder the campuses, in mission, standards, enrollment, revenues, and community support.*

2. Regional IU campuses are trusted to make decisions and to apply university-wide policies.

3. IU employs an organizational structure that more clearly and explicitly outlines decision-making. *This is clearer than the current system between MU and MU regional campuses.*

4. As a result of each campus doing its own hiring and Promotion & Tenure, IU regional campus faculty are focused exclusively on regional students and they are actively engaged in regional campus curriculum and other academic governance matters.

5. IU regional campus faculty and academic leaders play a greater role in academic decision making, including curriculum and tenure/promotion.

6. IU regional campuses play a significant role in charting their future.

7. IU regional campuses are permitted to design financial, budgetary, and administrative models and policies in a manner that best fits their needs and missions.

8. The use of a common course inventory for all IU campuses keeps all courses “IU” courses.

Weaknesses

1. There has been an increasing centralization of some IU services in recent years, detracting from the relative autonomy of the regional campuses. *Further university-wide centralization of services and policies, as opposed to the regionalization of the regional campuses (which the committee believes should continue) could have a detrimental impact to the growth of some regional programs.*

2. The regional IU campuses have little input in fees charged for central services.

3. Regional faculty have little in the way of formal connection with departments in Bloomington or other campuses. *As applied to Miami’s regional campuses, some regional campuses faculty will oppose disconnecting from Oxford departments and possibly weaken support for scholarship, especially in the sciences.*

Opportunities

1. IU’s campuses are geographically distant. *The geographic proximity of Miami’s campuses is both a challenge and strength. Miami’s regional impact is strengthened by having two robust*
campuses and two learning centers. The close proximity of Miami’s campuses and centers is
different than the IU system. This will require that some aspects of the IU model be adapted to
fit Miami’s needs.

2. The IU model offers their regional campuses the opportunity to better serve the region through
greater flexibility in degree offerings, administrative operations, and a faculty and administrative
staff that is more mission focused than exists presently at Miami’s regional campuses.

3. The IU model offers the opportunity to maximize the number of degrees conferred across a
large geographic area and across socio-economic strata. While an associate’s degree may have
been a sufficient level of educational attainment in the 1960’s, the realities of the 21st century
and the pressures from the state legislature demand educated citizens who hold bachelor’s
degrees. As a state, Ohio ranks 44th in the nation for the number of residents over 25 holding a
four-year degree. In Middletown, only 15.1% of the population hold bachelor degrees and in
Hamilton only 14.4%. If the regional campuses are to succeed in serving the needs of the
citizens in their service areas, we must be allowed to offer bachelor degrees, and select
professional master’s degrees, in traditional disciplines as well as develop degrees that reflect a
21st-century education and meet community needs. The demonstrated need for additional
bachelor’s and master’s educated people in the region is an opportunity for Miami’s regional
campuses.

Threats

1. IUE’s financial health is threatened by Ivy Tech Community College’s increasing presence
and by the decreasing number of high school graduates in its service region.

Conclusions and Recommendations

The IU organizational model has merit but will need to be customized to Miami University’s
circumstances. The close geographic proximity of Miami’s campuses to one another
distinguishes Miami from IU. In many other regards, however, the Universities are similar.
Most significantly, IU Bloomington and, to a lesser extent, IUPUI have a more selective and
traditional mission than IU’s open access regional campuses. Other similarities exist, such as the
evolution of IU’s regional campuses from transfer and associate degree granting institutions to
bachelor’s and master’s institutions.

The committee recognizes that “brand confusion” is an institutional concern at Miami University
that strains intercampus relationships and hinders the regional campuses, both academically and
financially. The recommendations that follow have been crafted to address brand concern while
establishing an organizational model that will give the regional campuses the authority they
require to be successful. Many of the recommendations must occur through board of trustee’s
mandate, lest they may not be possible or sustainable. To quote one IU regional campus leader,
“This must be a revolution, not an evolution.”

The committee recommends the adoption of an intercampus organizational model similar to
IU’s, with the following specific recommendations and variations:
1. **Remain Miami** in identity, core academics, and branding.

   a. **Establish a differentiated brand** for the regional campuses that identifies the campuses as Miami while distinguishing them from from the Oxford Campus, e.g. *Miami University Regionals* or *Miami University Southwest*.

   b. Issue **Miami University diplomas with either the regional academic college identified, or as it is done at IU, a “given at city/regional brand” notation** at the bottom.

   c. Employ the **Miami Plan for Liberal Education** for all Miami University students seeking bachelor degrees. To facilitate University-wide support and standards, the regional campuses would be expected to appoint faculty to teach Miami Plan (MP) courses who possess the credentials required by the appropriate Oxford departments. This would require vetting through said departments. Additionally, the regional campuses should use syllabi for MP courses that are approved by the appropriate Oxford departments/LEC. Because the MP would be a University-wide curriculum, the regional campuses should have representation on the MU Liberal Education Council.

   d. **Aggressively market the differentiated regional campus brand** within the region and in the case of online programs, beyond.

2. The regional campuses remain true to their historic **open access and opportunity mission** and focus on serving the needs of their communities and those in their service area.

   The regional campuses of Miami University were established in the 1960’s to **ensure accessible and affordable access to a high quality liberal education** for those citizens who were geographically place-bound and who faced socio-economic challenges. Today in the 21st century, we still deliver accessible and affordable liberal education with the same tradition of Miami excellence to our region’s residents, many who are first-generation college students and who are still diverse, geographically place-bound, and facing economic challenges that prohibit them living and participating fully in a more traditional, residential university setting.

3. Because of the geographic proximity of the regional locations, the regional campuses must **act as one unit** to avoid competition, to better serve students, and to maximize faculty, staff, and physical resources. Therefore, the regionalization process should continue, bringing the Hamilton, Middletown, VOALC, and Greentree locations closer together, administratively and academically.

4. **Organize the regional campuses within Miami University in manner similar to Indiana University’s regional campuses**, including:

   a. By MUBOT resolution, **define and endorse the mission** of the regional campuses.
b. By MUBOT resolution, specify lines of decision making for both academic and administrative matters, where the regional campuses will use University-wide services, and define a process (that involves the regional campuses) that will be used to determine how charges for University-wide services will be determined.

c. By MUBOT resolution, restructure the regional campuses as a separately accredited (by the Higher Learning Commission) division/subsidiary unit of the University. The committee is not recommending that the regional campuses remain a division of academic affairs, which is true of the College of Professional Studies and Applied Sciences. Instead, the campuses, acting as one, should become a subsidiary unit of the University with a vice presidential level executive (e.g. chancellor, vice president) and appropriate regional campus divisions led by vice chancellors/associate vice presidents, e.g. academic affairs, business affairs, student affairs, advancement and development, information technology. Furthermore, the regional campuses academic affairs division should be structured to include two or more colleges (schools in IU parlance), led by deans, including the College of Professional Studies and Applied Sciences, to give all regional campus faculty and regional campuses degree programs an appropriate disciplinary home. Abolish the regional campus coordinatorships in favor of appropriate disciplinary departments. Where necessary, combine related disciplines into one department as has been done in the coordinatorships.

d. Formally appoint a member of MUBOT to serve on a regional campus Citizens Advisory Board.

e. Establish a regional campus counterpart to the MU Senate (e.g. regional campus senate or assembly) and other academic structures to review curriculum and degree program proposals. Change the approval process for new courses and degree programs that originate at the regional campuses to follow this path: regional campus department, regional campus college, regional campus senate/assembly, regional campus executive, MU Provost, MU President, and MUBOT.

f. Revise the promotion and tenure process so recommendations advance from the regional campuses to the MU Provost, MU President, and MUBOT.

g. Appoint all regional faculty into regional campuses departments and colleges (or just into schools, as is true at IUE). The committee recommends consideration of some form of Oxford department status for faculty who are members of a counterpart regional department.

h. Trust the regional campuses to implement university-wide administrative policies.

i. For efficiency and fairness, centralize select services and policies such as employment benefits and IT operating systems (Student Information System (Banner), Financial Systems, LMS, OhioLink). Involve the regional campuses in the fee setting for such systems. It is cautioned, however, that the choice of services to centralize should be carefully considered. For example, the regional campuses have been leaders and
innovators in the area of online education within the institution, and centralization of online education policies and technologies could slow the ability of the regional campuses to respond quickly to the online educational needs of their communities.

j. Require Regional campus input (at meetings or as representatives on committees) whenever any policy or change in practice that will impact the Regional campuses is considered. For example, to facilitate intercampus collaboration and communication, involve Regional campus deans in the University Council of Academic Deans.

k. Where physical facilities (e.g. science labs) or other resources at the Regionals are inadequate, negotiate the continued use of Oxford Campus resources while building capacity at the regional campuses.

5. Authorize the regional campuses to **expand degree offerings** to include associate’s and bachelor’s degrees that satisfy the needs of students in the region (including degrees that may be similar to those offered in Oxford, provided a different population of students is being served) and master’s degrees that do not duplicate those offered by the Oxford Campus.

6. **Enable the regional campuses to act swiftly in marketing**, using its differentiated brand. The committee recommends the IU model, where the regional campuses would submit annual marketing plans (developed within the MU branding and marketing guidelines) to University officials for review and thereafter, the regional campuses would be free to market their programs under the regional campus brand.

7. **Establish a strategic plan** for the regional campuses, following any change in organizational structure, involving all stakeholders (faculty, staff, students, leaders, community representatives), to be approved by the President and MUBOT.

Respectfully submitted on 8/25/14 by

Tammy Allen
Alan Cady
Daniel E. Hall (chair)
Kelli Lyon Johnson
Ted Light
The Secretary to the Board confirms that as specified in the Regulations of the Board of Trustees of Miami University, and in compliance with Section 121.22 of the Ohio Revised Code, due notice had been given prior to the holding of this meeting of the Board of Trustees.

The meeting was called to order at 8:00 a.m. in the Marcum Conference Center, on the Oxford Campus with the Board Chair, Ms. Sharon Mitchell, presiding. The roll was called with a majority of Trustees present, constituting a quorum. In addition to the Board members; President Hodge, Vice Presidents Brownell, Creamer, Gempesaw, and Herbert were also present; as was Robin Parker, General Counsel; Deedie Dowdle, Associate Vice President for Communications and Marketing; Michael Kabbaz, Associate Vice President for Enrollment Management; and Ted Pickerill Secretary to the Board of Trustees. Members of the faculty, staff, student body and community were also in attendance.

Present: John Altman (National Trustee)  
C. Michael Armstrong (National Trustee)  
Jagdish K. Bhati  
David H. Budig  
Donald L. Crain  
C. Michael Gooden (National Trustee)

Sue J. Henry (National Trustee)  
Terry Hershey (National Trustee)  
Sharon J. Mitchell  
Mark E. Ridenour  
Robert W. Shroder  
Stephen P. Wilson

Absent: Graham Bowling (Student Trustee)

Executive Session

Mr. Wilson moved, Mr. Budig seconded, and by unanimous roll call vote the Board convened to Executive Session to confer with counsel, and to discuss personnel matters and pending litigation, as provided by the Open Meetings Act, Ohio Revised Code Section 121.22. Following adjournment of the Executive Session, the Board convened into the Public Study Session.
Public Study Session

Freedom Summer and the Year of Celebrating Freedom Update

Ron Scott, summarized the events thus far this year, and described the ceremony to be held at 3pm, stating they speak to our values and what we believe. Dr. Scott commented:

What I want to do is take you through a quick review on how we got to today. We will end the day with a celebration of the Freedom Summer Memorial and a commemoration of the events that happened on that day. We got here through a long journey that is an ebb-and-flow that talks about Miami and talks about the nation as well. It starts in 1964 with the passage of the Civil Rights Act, and what’s important about that passage was it talked about and outlawed discrimination based on race, color, religion, sex and national origin; principles that are embedded within the Miami tradition, the Miami value system. So it starts back then, and what we’re really doing is following through with that thread.

We’ve been looking towards the Freedom Summer celebration for a couple of years now, and we asked; “How do we broaden that conversation beyond just that one event into something that’s more inclusive?” The result was that we arrived at a decision to start with a conversation and with a celebration of freedom; using the Freedom Summer Movement which spun out all of these other social movements as the starting point, but doing it in a broad based approach where we would have a conversation on campus for a year about freedom and all the dimensions in which it touches in American society.

So we started the year with a special event; we brought in Ben Jealous, President of the National NAACP. He was our first speaker. Following Ben, we hosted the President of Black Side Productions, Judy Hampton, who brought and we screened “Eyes on the Prize” Episode 6, which deals with Mississippi and events on Western College’s Oxford campus. We screened that for about a month; following that, Judy came to campus, and ran a series of seminars, workshops and discussions with students for a week. In addition, she also met with a group of students who are now working on their own documentary on Freedom Summer and the Oxford connection, which should be released in October and should go national as well. That was followed by a conversation with Bill Richardson and William Kristol, as part of our Janus Lecture series, which talked about the role of the U. S. in the world.

We then held, what I think may be the highlight of everything, because it was an alumni contribution; Wil Haygood, who had been involved in these conversations from the beginning, said, “What are you guys going to do to really push this?” We initially had planned on have a world premiere screening of the movie “The Butler”. I believe the anticipated release date was November; but we’re dealing with Hollywood; dates change, things change and the date was moved up. So what we did was, talk to Wil, who talked to the producers and we ended up having three screenings of the movie on campus. And we didn’t just do a screening… we had red carpets, search lights, popcorn … it was a wonderful event in Hall Auditorium. The three screenings were basically packed. Wil introduced the first two screenings, and interacted with students during the 10:00 p.m. final screening. It was one of those events that brought all of this together. We had planned on doing this because that event, that film, “The Butler” touches on
almost the entire Civil Rights Movement. In particular, it allowed us to have an additional conversation about freedom and Freedom Summer.

Some other highlight events include; the Martin Luther King celebration in January, which we moved from an on campus event to a community event, to broaden our conversations. We held the Miami Women’s Leadership Conference, which we think will continue and become a major force on campus in terms of conversations about gender within our society. We also had another Janus Forum conversation addressing the proper role of Government in a free society, with Jonah Goldberg and Eugene Robinson. We also held workshops and programs on topics, such as, he Holocaust, and Social Justice - all tied around this central theme.

For Convocation, the students are reading a book, “Freedom Summer” and the author of the book will be here, on Western Campus, to lead the students in a conversation; so they will be in the place and have a chance to relive, rethink and perhaps recommit to the issues of freedom. There will also be a travelling poster show of large size posters of events from the Civil Rights period which will precede that particular speech. And, this afternoon, which is what I really want to talk to you about today, will be the Freedom Summer Fiftieth Anniversary Commemoration.

The commemoration will be on Western Campus at Kumler Chapel, at 3:00 p.m. today. There will be a re-dedication of the Memorial, and if you’ve seen it, the original Memorial has been refurbished, and there has been the addition of three dogwood trees which symbolize, Goodman, Chaney and Schwerner and that’s phase one. In October when you come back for the conference, there will be sculptures added to the three trees with chimes, engraved with the names of Goodman, Chaney and Schwerner, which will complete the addition.

The events this afternoon will last about an hour, and although that is relatively short, they will be intentional, and profoundly touching. There will be a number of speeches; our keynote speaker is Dr. Westmoreland, who is a historian and one of the original founders of the Cincinnati National Underground Railroad Freedom Center. He also has a connection with Miami; he was a student here for about a year before departing, so he is actually returning home, so this is an opportunity to welcome him back into the community. Then there is the Memorial; all of you know the work of Bob Keller, and one of the things that will be at the Memorial will be a mock-up of what this whole monument will look like with the chimes and the sculpture. Once again, Bob has exceeded all expectations and created something that is magnificent and we hope you will appreciate that when you see it.

The other thing that’s really important is that Freedom Summer and all of the events around Celebrating Freedom have been a team effort. It is the way this University works and what makes it great. There are many unsung people, and I can’t recognize everyone, but we have a website for Celebrating Freedom that is really the work of Debbie Mason. There is Bob Keller, who I mentioned, he is not just an architect, he’s an artist. Mary Jane Berman from the Center for American & World Cultures, has run a series of programs, and is a force behind the Freedom Summer commemoration activities.
We think and hope that you will enjoy the commemoration this afternoon. To give you an idea of the positive impact of the commemoration, I watched the news coverage this morning and they went through all of the details step-by-step, it was one of the most positive things I’ve ever seen in terms of local media talking about Miami. The events they are covering speak to our values and to all of the things we believe. One other group that I must thank is University Communications - you will get a packet with some articles from them - they have done a magnificent job in reaching out, and last week NPR ran a story, and we think they will be on campus this weekend along with other national media. But this is not about media coverage; it is about us celebrating these historic events - because of what they mean, and because of who we are.

**Intercollegiate Athletics**

David Sayler spoke to the group, highlighting senior ICA staff transitions, and athletic accomplishments, including academic, and graduation rate success. He also discussed student athlete community service, Title IX matters, and the ICA capital campaign.

Athletic Director Sayler’s presentation is provided as Attachment A.

**Public Business Session**

**Approval of the Minutes of the April 24 and 25, 2014 Meetings**

Mr. Bhati moved, Mr. Ridenour seconded, and by voice vote the minutes of the April 24 and 25, 2014 Board of Trustees meetings were unanimously approved.

**Consent Calendar**

Mr. Budig moved, Mr. Bhati seconded, and by voice vote the resolutions presented on the Consent Calendar were unanimously approved.

**Designation of Emerita/Emeritus**

RESOLUTION R2014-48

BE IT RESOLVED: that the Board of Trustees hereby approves the following for the rank of Professor Emerita effective on the formal date of retirement:

Jean M. Lynch
Department of Sociology & Gerontology

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Professor Emeritus effective on the formal date of retirement:
BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Administrator Emerita effective on the formal date of retirement:

Magdelynn B. Eisele
Finance and Business Services

Campus Naming

RESOLUTION R2014-49

BE IT RESOLVED: that the Board of Trustees hereby approves the following naming recommendations of the Committee on Naming of Campus Facilities:

Western Walk
This new walkway will extend the Slant Walk through the Western campus.

Western Dining Commons
This new dining hall is located on Western campus near the future Western College memorial seal and will remain the locus of Western identity.

Chestnut Fields
The former Talawanda High School site, the name recognizes its location on Chestnut Street and the location of a track and playing fields on the site for recreational sports.

Rachel Day Perrin and S. Joseph and Jean Naughtrip Scholar-Leader Room
308 Stoddard Hall
The name of the Rachel Day Perrin and S. Joseph Naughtrip Scholar-Leader Room will be changed to include Jean Naughtrip, an alumna who recently passed away. The room was originally named in honor of a gift from the estate of Louisa Perrin and the Naughtrip family.

John E. Dolibois Room
Located in the Shriver Center, it was formerly designated the multi-purpose room. The room is named in honor of John E. Dolibois, one of Miami's most distinguished alumni.

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following temporary designation recommendations of the Committee on Naming of Campus Facilities:

Stonebridge Hall
This new residence hall is south of Western College Drive, near the Western Dining Commons and Havinghurst Hall.
**Beechwoods Hall**

This new residence hall is located north of Western College Drive, just east of Bachelor Hall.

**Hillcrest Hall**

This new residence hall is located north of Western College Drive, east of Beechwoods Hall.

**Award of Tenure**

RESOLUTION R2014-50

BE IT RESOLVED: that the Board of Trustees hereby approves the recommendation for the award of tenure to:

Dr. Marianne Murphy  
Chair & Professor  
Computer & Information Technology  
College of Professional Studies & Applied Sciences  
effective August 18, 2014

**Comments by the Chair**

Board of Trustees Chair Sharon Mitchell commented:

Good morning and welcome to this meeting of Miami University's Board of Trustees. Much has occurred since our last meeting - we've enjoyed Commencement for the Class of 2014, and we've seen the start of Orientation for the class of 2018.

At the May Commencement, over 4,000 degrees were awarded, and all were inspired as Oscar-winning actor Forest Whitaker delivered the Commencement address. Mr. Whitaker related his remarks to Freedom Summer and to Miami's motto, as he spoke of the importance of joining together to bring about meaningful change.

Moving to the Class of 2018 - Following a record year for applications, we are welcoming what is projected to be our most academically gifted class ever. Over 25,000 students applied for Fall admission, a 12% increase over last year. Of the students accepting admission for the Fall, the average ACT is the highest in university history at 27.6. The incoming students are from 56 countries and 49 states. 13.6% of the students identify themselves as multicultural and 8.9% as international.

While the incoming class has an exceptional profile, our current students are equally gifted. As we heard earlier today, our student athletes excelled, earning their highest-ever average semester GPA; a 3.301 this past Spring. In the Business School, Miami's Pi Sigma Epsilon (PSE) was named the top chapter in the nation during the 2014 PSE National Convention, and their
adviser, Don Norris, was named Top Adviser of the Year. Miami's PSE chapter has a long history of success, having been a finalist for the Top Gold Chapter 18 times.

In preparing our students for rewarding careers Miami has frequently been recognized, most recently with a 2014 Race to the Top Educator Preparation Program Incentive Grant (EPPI). Miami's educator preparation programs scored the highest among Ohio's public universities, and Miami was one of only two public universities in Ohio to receive the award.

I would like to return briefly to the topic of Freedom Summer. From Dr. Ron Scott we learned about some of the events surrounding our celebration of the fiftieth anniversary of Freedom Summer. Later during this meeting, the Board will consider a resolution marking the anniversary of Freedom Summer. This resolution will also honor the memory of James Chaney, Andrew Goodman, and Michael Schwerner, who trained at Western College, and who gave their lives in the pursuit of other's freedom and the right to vote. We hope that all of you can join the commemoration of Freedom Summer event at Kumler Chapel this afternoon.

In the time since we last met, we marked the end of an era, as Miami mourned the passing of John Dolibois, former U.S. Ambassador to Luxembourg and the last American survivor of a team that interrogated top-ranking Nazis for the Nuremberg Trials. John was born in Luxembourg, graduated from Miami, served as a Miami vice president and as the U.S. Ambassador to Luxembourg. I encourage all to read his remarkable autobiography, Pattern of Circles, to learn more about this great man and his remarkable life.

I would like to close my remarks today with a few words of recognition and thanks to several of our departing leaders.

Sue Henry and Mike Armstrong have served the university as National Trustees, and each has made a profound and long-lasting positive impact on Miami through their exceptional leadership of our two Committees. Sue chairs the Academic and Student Affairs Committee, and Mike Chairs the Finance and Audit Committee. On behalf of the entire Board, I want to express our deepest appreciation for your outstanding leadership and your years of selfless service to Miami - Thank you.

We'll have a little more to say about Sue and Mike's accomplishments later today as we consider resolutions of appreciation.

I would also like to again recognize Provost Bobby Gempesaw, and thank him for the role he has played in helping shape Miami over the past three years. Bobby has been a creative, innovative and courageous leader – leading change as he empowered the Deans and Faculty, helped shape the Miami 2020 plan, made progress in establishing the mission and capability of the regional campuses, helped launch Winter Term, helped shape the Global Miami Plan, and helped increase Miami’s programs and national reputation. I’d like to personally wish Bobby the best as he moves to his new role as President of St. John’s University in New York City.
Reports, Ordinances and Resolutions

President’s Report

Miami University President David Hodge commented:

We are a University that is celebrating its 205th year in existence and yet we’re a university that’s marked by an incredible amount of progressive innovation that makes us stronger and stronger as we move forward, so the theme of my remarks today are about change and transitions.

One of the changes that we’ll talk about in just a few moments is the creation of a new division. A new division committed to student success; a new division that will ensure the high standards we’ve set will be met. I’m very excited about that and can’t wait to say more when we have that opportunity.

We do have some significant transitions. Transitions of individuals who have served the University so well; I join Ms. Mitchell in commending Sue Henry and Mike Armstrong’s service to the Board of Trustees and to the university as a whole. Their vision, their dedication, their hard work and their difficult questions at times, have all contributed to making Miami a much stronger place. And most importantly, when we think about innovation and progressive change they’ve contributed to that flow; so it’s not just for this moment and for this time, it’s also about building foundations that will allow us to continue to be successful into the future, and I thank you for that.

I also join Sharon in congratulating Bobby for his new position and to say thank you for all that he’s done to make Miami a stronger university. When Bobby and I were having conversations about whether or not he might come to Miami, we had a very important phone call. I’ll never forget that, because at the heart of the phone call, he said, “You really want a partner, don’t you?” and I said “Yes I do”! And Bobby has been everything that I could have hoped for in a partner and more. As the list of impressive accomplishments that you’ve identified attest, he’s been an innovator in ways that have really strengthened the university. But as with our departing Trustees, I think the most important legacy is the frame he has left for where we go forward. Bobby was instrumental in helping to move forward with the Miami 2020 plan, and it’s a frame that I think is going to serve us extremely well. So I’m going to miss you deeply Bobby, as a partner, as a friend and most certainly as a colleague… it’s just been great!

We’ve had the transition of Carine Feyten which we identified earlier, as she goes on to be President and Chancellor at Texas Women’s University. It’s a great testament to the University that we can attract such high quality people as our senior leaders. And while they are here, they not only use all of their intelligence and experience, but also that passion for what Miami is all about which is that extra special ingredient that makes their contributions to the University so enduring over the long run. So while this may represent change and transition it also represents most importantly, contributions to our ongoing efforts to be the very best undergraduate experience in the country.
There are other transitions that occur on an annual basis and one of the beautiful things about being at a university is that we get to enjoy this renewal every year. We had a wonderful graduation ceremony. I think Forest Whitaker’s remarks… I don’t know how they could have been any better.

Forest Whitaker is just an incredible human being. So often when we have commencement speakers like this, you know they are happy to come and do their thing, but, boy as soon as it’s over they’re ready to hit the road and get going. They lead very busy lives and we certainly understand that. But he changed his plans and stayed overnight, partly I think, because Wil was here and they’d gotten to know each other. But he had asked us earlier in the day, he said “Well, gosh after the ceremony, can I get to see some of campus?” And so Valerie and I loaded the two of them in the golf cart, and away we went tearing across campus. Well, I shouldn’t say “tearing across campus” because we’d make a little start and then somebody would recognize Forest and we’d have to stop take photos, and move on. He loved the Armstrong Student Center and he took pictures of everything, everywhere and he loved the three dimensional seal. The highlight for us, as you might expect was the time we spent when we took him over to the Memorial on Western Campus. The whole impetuous for having him here was part of this frame that Ron Scott had described earlier, where we started with Wil Haygood, the movie “The Butler”, the Celebration for Freedom for this year and so this was part of that flow, and it really was a magnificent experience for us on a personal level.

Another highlight though, I think, of commencement was the ceremony that was held in the morning over on the Middletown campus. We had over a thousand people attend to celebrate this. You know, when we think about the regional campuses and their evolving roles, one of the things that we really need to emphasize and hold dear is what this means to the community. It’s not only about the students, although they are certainly the focal point, but the sense of community pride that took place that morning I think was an extraordinary thing. I thank Dean Mike Pratt and his staff for arranging that experience for those people; it was really, really very special.

Also, as we bid farewell to one group of people, we greet another group; and as we’ve said, we’ve have our most academically accomplished class ever coming in. There are a lot of reasons for this, not the least of which is all the tremendous work that Michael Kabbaz and his division has done to create a strong pool of applicants. But also something that’s really been happening is we’ve thought more and more about the academic changes we need to make; the advances we need to make in order to attract students who want to do things, and so the Academic Scholars Program is proving to be an innovation of singular importance to the recruiting of top students who have that fire in their belly; they’re here, because, that’s an opportunity they want. It is more than going to classes, it’s about engaging in a community of people that are really fired up about what we do.

And then on the other extreme, last night we had the dinner for the 50th reunion. This is the first event of alumni weekend each year and it’s certainly one of our favorites. We had nearly 300 individuals at this event most of whom were alums or their spouses or partners, and it was just a wonderful, wonderful activity, and what we do at the end of the evening is I put on the academic robes and give them a ribbon with a nice medallion with the seal on it, for them to
wear. So when you look around the campus today, you’ll be seeing people with medallions walking around, and those are the 50 year folks. They have a tradition at this dinner which is called “Along Slant Walk” where they reminisce a little bit about 50 years ago. Some of it is extremely funny. There were a lot of comments about professors who had made such a positive difference in their lives, and the one thing they talked about, which we always emphasize, is passion. They said they learned a lot, but it was really the passion they had for the students and for their subject that made all the difference.

We had some moving moments. One individual, who suffers from a very debilitating disease and is in a wheelchair and unable to feed himself had come last year at his 49th anniversary because he wasn’t sure if he was going to live long enough to make it. Well, he did and he was back, and it was great, great to see him there! And then one of the other moments that was really special, was talking to Dave Lawrence, one of the attendees. He was one of nine graduates from ROTC that went to Pensacola to become pilots in the Navy; only 4 of them lived through the Vietnam War. So you realize the consequences of what we launch here and the people and the wonderful things that they do. So when we think about transitions, the whole point is that there are individuals that will continue to be changed. But if we do our job right, this is what we will see fifty years later… people whose lives have really made a difference; people’s whose lives represent Miami so well.

This afternoon, we are going to commemorate Freedom Summer. Fifty years ago, to this day, three young men went south and very shortly, people recognized they went missing and 44 days later, their bodies were found, having been murdered. As we hold this commemoration, I’d like to emphasize two points. The first is, while Miami is embracing this, these events came out of the Western College for Women. The Western College for Women was an extraordinary, extraordinary place; so far ahead of the rest of the world in progressive thinking. Whether it was about international education or diversity, they were just way ahead of us! Western College for Women is where it happened and it’s a marvelous, marvelous thing. The second point I want to make is that while we’re holding this commemoration to honor those who came before us and to learn from what they have done; is that this was only a part of a broader and much bigger Civil Rights Movement. So I hope today when we think about this, we not only think about those individuals and that particular time; but we think about the entire flow of activities around civil rights. The number of people who were harmed, who were murdered, extends from children through adults for years and years and years, but it was the persistence of the people who believed in something bigger than themselves that made all the difference in the world. So this afternoon when we commemorate the 50th anniversary of Freedom Summer we’re really commemorating all the efforts that went into making this a more just, a more free society.

Report of the Chair of University Senate Executive Committee

Dr. Steve Wyatt, Chair of the University Executive senate reported the following:

Greetings from the Senate! The reality is that at the last meeting I gave you the last report from the Senate because the Senate actually hasn’t met yet. We had a few items that did get passed and that was included in the report. But in general, what we do during the summer is relatively simple. The Executive Committee, which basically means me and a couple of other
people, are putting together the committees that will meet for next year.

What I would like to do at this time is introduce you to the incoming chair for next year, Dr. Bryan Marshall. He’s a terrific guy, he’s worked with us last year as the incoming chair, and he’ll be taking over as of July 1.

Finally, I have one other small announcement to make and that is, officially, as of yesterday, I’ve tendered my intent to retire and to resign my position as of the end of this coming academic year. I just thought I would let you know I will be leaving, probably exactly one year from now, so this will be my last year. Thank you.

President Hodge responded to Dr. Wyatt’s announcement of his retirement, commenting:

I have to say just two things. Steve Wyatt has had an enormous impact on this university. First of all, he’s taken a department in the Farmer School of Business, the Department of Finance, and over his tenure has seen it soar in terms of reputation, quality of interest, and of placement. So that in itself is an enormous achievement. And as you may all also recall, he was the co-chair of the Strategic Priorities Task Force. Of all the things that we’ve done over the last few years, I don’t know that there’s anything that’s been more significant than the Strategic Priorities Task Force, in helping us not only get through a really rough patch, but come out of it firing on all cylinders! What a tremendous legacy, Steve! Thank you.

Report of the President, Associated Student Government

Mr. Cole Tyman, President, Associated Student Government, reported the following:

Ladies and Gentleman it is an honor to have the chance to speak before you today. To give you a brief background of myself, I am a rising senior double majoring in Marketing & Individualized Studies with the Western Program. I have served in Associated Student Government throughout my Miami career, first as a senator for Havighurst Hall, and then the next two years as secretary for on-campus affairs. Additionally I am a member of Pi Sigma Epsilon Business Fraternity, and I have served as a member of the Armstrong Student Center Board, a resident assistant and a tour guide.

The next year in Associated Student Government has already started off very well. We have a very diverse cabinet, which includes seven women of the thirteen members. Additionally five of the students are sophomores, which is a great sign that we are looking toward the future to ensure we have forward thinking approaches to our advocacy. Additionally for the first time in many years, the cabinet consists of an international student and a commuter student.

Beyond our people are our pursuits. ASG is looking forward toward a productive year of advocacy on campus. We have not yet had our annual cabinet retreat to lay out all of our goals for the upcoming year but I can inform you of some specific things we know we will be working on.

First is academics, specifically in the area of academic advising. Many parties on campus have indicated the importance of reform in this area, and we want to ensure undergraduate
students are a part of the conversation in order to create the best possible system for every student.

Second is ensuring that our auxiliary services best serve students. In my past role as secretary for on-campus affairs I worked closely with housing, dining, and parking & transportation. Specifically within the realm of parking, we want to ensure parking options best serve not only students but all stakeholders.

Finally, we intend to improve community relations especially when it comes to relationships between students and landlords. We see a lot of potential problems arising from students signing leases in February or March of their first year for a house they will not move into until August of their third year. Students can be prohibited from serving as resident’s assistants or studying abroad by committing to leases so early.

For my last point of business I wanted to recognize our two departing trustees. Mr. Armstrong and Ms. Henry’s impact have certainly gone beyond their service on the Board of Trustees and have been certainly noticed by students. Be it the Armstrong Interactive Media Studies Program, the Armstrong Student Center, the Student Activities Suite, or the Pre-law program, your commitment to the university has greatly benefited our students. That is why it is my pleasure to present these Executive Orders, Thanking C. Michael Armstrong and Sue J. Henry for their steadfast dedication to Miami University’s Student Body.

Academic and Student Affairs Committee

Report of the Committee Chair

Committee Chair Sue Henry reported the following:

The Academic and Student Affairs Committee of the Miami University Board of Trustees met on June 19, 2014. The meeting was called to order by committee chair Sue Henry.

UNIVERSITY SENATE

Professor Steve Wyatt introduced Professor Bryan Marshall who will chair of the Executive Session of University Senate in the upcoming year. The committee thanked Professor Wyatt for his service to the committee.

RESOLUTION FOR A NEW DIVISON

The committee unanimously recommended approval of a resolution creating the new Division of Enrollment Management and Student Success and the position of Vice President for that new division.

PROVOST REPORT

The Committee thanked the Provost for all of his hard work and service to the University
and the committee, and wished him the very best in his new position.

RETENTION – SPTF 36

Associate Vice President Michael Kabbaz and Associate Provost Carolyn Haynes reported on the future of retention efforts with the creation of the new Division of Enrollment Management and Student Success. There will be a newly formed University Retention Committee, chaired by EMSS, that will coordinate the various university committees impacting retention and student success. EMSS also will create a proactive central student success office and a physical office consolidating the person-to-person services of the bursar, registrar, and financial aid.

EMSS will oversee several new student success initiatives. The highlights of these are:

1). Piloting 12 sections of a new first year experience course in fall 2014,
2). Comprehensive advisor training for all staff and faculty advisors,
3). Piloting the Student Success Collaborative that generates a risk assessment for each Miami student, provides dashboards for advisors and identifies best practices in college completion,
4). Adoption of the U.Direct online advising system in fall 2014. “U.Direct” will provide data for advance course scheduling and enable students to create course roadmaps to graduation and career development and,
5). Creation of small working groups to assist students needing greater academic or social support.

ENROLLMENT MANAGEMENT

Associate Vice President Michael Kabbaz also provided an updated enrollment management report noting that, as of June 17, we have 3,753 confirmed new students for fall 2014. Of those, 43.9% are non-residents. All of our key quality indicators have increased, with the exception of diversity. We have enrolled 388 students in the Honors program, 192 in the University Scholars program, 223 in the ACE program and 46 in the TOP program; thereby virtually meeting or exceeding our goals in each program.

Mr. Kabbaz also reported that, at $27,181, Miami’s average graduate’s debt has decreased 2.3% from the prior year. Over the past five years, it has increased only a total of 2.3% which is the lowest increase in the state of Ohio. Also, Miami’s average debt is below both the national and state average debts. Fifty-four percent of Miami’s students graduated with debt.

VICE PRESIDENT OF STUDENT AFFAIRS

Vice President of Student Affairs Jayne Brownell updated the committee on her first four months at Miami. She discussed strengths and challenges noting that the Office of Student Affairs is facing several problematic issues, needs a common set of goals and is overstretched. Her goals for the future include reorganizing her division, creating a comprehensive framework for reducing high risk alcohol use, addressing violence against women and reviewing and
revising existing major programs.

GREEK AFFAIRS

Will Atkins, Associate Director of the Cliff Alexander Office of Fraternity and Sorority Life and Leadership, reported on Greek recruitment for spring 2014 indicating that 34% of Miami’s undergraduates are members of a fraternity or sorority. He also discussed the first year implementation of the Greek Community Advancement Program.

Mr. Atkins reviewed the social accountability of the Greeks over the past year. Of the IFC and PHA registered social events, the number of non-alcohol social events exceeded that of alcohol social events usually by quite a margin. During the 2013-14 academic year, there were 34 reported incidents involving 22 Greek chapters. Of these, three cases were dismissed because of a lack of evidence. Twenty-six others were resolved by the IFC, PHC or OESCR. Seven were referred to the national organization. The Cliff Alexander Office is instrumental in educating new members of Greek organizations and is emphasizing the overall theme of “Love and Honor Miami” and reporting inappropriate conduct.

STUDENT WELLNESS INITIATIVES

Vice President Brownell reviewed with the committee current efforts to address the high risk drinking behavior of our students. We discussed the weaknesses of our approaches and the challenges we encounter on the university level. Dr. Brownell also pointed out challenges we face in gaining cooperation from the community to solve this problem. She explained that her next steps are to employ a consultant to do an “environmental” scan in the fall and formulate a working group to act on the consultant’s recommendations. The overarching strategy will be to collaborate across the campus for a comprehensive, planned approach to high risk alcohol use, create a stronger sense of community for the non-drinking students and promote a “safe and smart” message.

CAREER SERVICES

Michael Goldman, Director of Career Services, discussed growing job markets and how Miami students can fill those jobs by utilizing skills acquired from a liberal education. In November 2013, Miami reported results from its first six month post-graduation survey for all 2012 and 2013 graduates. There was an 80% response rate. Of the respondents, 91.1% were either employed or in graduate or professional school. Sixty-nine percent were employed full time in their field of study. Nineteen percent were enrolled in graduate or professional school. This will become an annual survey.

Director Goldman also discussed the new Career Community Strategy focused on student development, institution-wide engagement in career exploration, improved compilation of data including a monthly career services scorecard and a redesigned website, accountability and nurturing partnerships outside the university to expand career opportunities.
WRITTEN REPORTS

The following written reports also were submitted:

- “ASG Report” by Kirsten Fowler, ASG Secretary for Academic Affairs
- “Academic Affairs Good News” by Provost Bobby Gempesaw
- “Academic Integrity Initiatives” by Susan Vaughn, Director of Ethics and Student Conflict Resolution, and Brenda Quaye, Coordinator for Academic Integrity
- “Student Debt” by Brent Shock, Director of Student Financial Assistance
- “SPTF 6, Academic Initiatives” by Associate Provost for Undergraduate Education Carolyn Haynes
- “SPTS 16, 17 and 18, Academic Hiring” by Associate Provost for Undergraduate Education Carolyn Haynes
- “Global Miami Plan Update” by Professor John Tassoni
- “Student Affairs Good News” by Vice President of Student Affairs Jayne Brownell
- “Construction Project Update” by Cody Powell, Associate Vice President of Facilities, Planning and Operations
- “Update on Development” by Tom Herbert, Vice President for Advancement

Finance and Audit Committee

Report of the Committee Chair

Committee Chair Mike Armstrong reported the following:

The Finance and Audit Committee met yesterday at the Marcum Conference Center. The Committee considered three ordinances and four resolutions at the meeting. All seven action items were endorsed by the Committee and are recommended for approval by the Board of Trustees later in this meeting.

Much of yesterday’s meeting was devoted to planning for next year. The Committee reviewed the proposed fiscal year 2015 budget plan including a 2% increase in tuition that will go into effect this fall if approved. While increases in tuition are always a difficult decision for the Trustees, the proposed budget also includes an increase in undergraduate scholarships that actually exceeds the growth in undergraduate tuition revenue from the tuition increase. This additional investment in student scholarships reflects the administration and the Finance and Audit Committee’s concern for affordability even as the price of tuition is once again rising.

As I have reported throughout this year, the Committee uses the University’s long-term financial plan as one of its tools for making decisions that align with the Board’s goals of an affordable and high quality educational experience for Miami students. Even before the Ohio General Assembly legislated a two percent fee cap last year, our long-term budget plan called for the University to hold tuition increases to no more than 2% not just this year but into the future. Because of our advance planning and the successful execution of this plan by our faculty and the administration, we are in a position to also invest through next year’s budget in areas that will better serve our students. The largest of these investments as I mentioned earlier will be for student scholarships but there also will be other investments that align with our goal of providing
a high quality educational experience. There are funds for improving the compensation for our faculty and staff that will better enable us to attract and retain talented and dedicated employees who deliver such an exceptional educational experience for our students; there also is significant new funding for student advising and the implementation of the one-stop enrollment center that was discussed in the Academic and Student Affairs Committee yesterday. And there is a second round of new investments in our network that will better ensure that our students have sufficient access to today’s technology.

Again, the proposed budget reflects our concern for affordability but also our expectations about the quality of the experience our students will have and how well they are prepared to succeed following their time at Miami. Accomplishing all of this in today’s financially constrained environment has been challenging, but the Finance and Audit Committee has and will continue to be committed to working with the administration and our faculty to ensure our students receive an affordable and high quality educational experience.

While the primary focus of yesterday’s discussion was on the budget and the tuition increase, the Committee also devoted substantial time to discussing the parking proposal that will go into effect in July 2015. Parking is one of those issues where there are competing priorities that the administration and the Committee must try to balance. With so many significant needs at the University, it would be foolish to spend tens of millions of dollars constructing additional parking garages to address the demand for convenient parking on campus, but the Committee also recognizes that the changes associated with the proposed ordinance add to the cost of attending Miami and to the cost of our faculty and staff who are critical to the success of the University. Through expanded public transportation and new concepts like the “free” carpool pass for employees, the administration and the Committee are attempting to strike the right balance associated with these competing priorities. Again, this ordinance is being recommended for approval later in the meeting.

The remaining construction and spending resolutions are either routine or have been extensively discussed at previous meetings and are also recommended for approval.

Sadly, this is my last Committee report and my last meeting as a national trustee. This has been a wonderful experience for me, and I am extremely proud of what we have accomplished during my time on the Board of Trustees. While there is much more to be accomplished, I am confident in the planning that is being done and the ability of this Board to lead Miami University to an even brighter future. I look forward to receiving future reports on your progress.

Ordinances and Resolutions

2014-2015 Tuition and Fees

Dr. Creamer spoke to the first three Ordinances (Undergraduate tuition, Graduate tuition and the FY2015 Budget). He stated a goal at Miami is to bring the tuition increases to the Board at the same meeting as the FY budget, which allows review of the impact of the budget and spending on tuition cost. Dr. Creamer also informed the Board that this year marks the
the conclusion of implementing the Strategic Priorities Task Force recommendations, and this budget would not have been possible without all of the SPTF’s productivity gains and new revenue. The SPTF recommendations and process have moved Miami beyond being reactive to becoming forward looking.

Chair Mitchell then expressed her appreciation or all the work done by SPTF Committee and the importance of controlling the cost of tuition

Ordinance O2014-3
Undergraduate Tuition and Fees

Mr. Bhati moved, Mr. Ridenour seconded and by roll call vote Ordinance O2014-3, Undergraduate tuition for 2014-2015, was unanimously adopted with eight Trustees voting in favor and none opposed.

APPROPRIATION ORDINANCE O2014-3
Instructional, General, Tuition, and Comprehensive Fees and Charges
Undergraduate Students
2014-2015 Academic Year

WHEREAS, Miami University is committed to providing affordable access to the highest quality education and services; and

WHEREAS, the University, in pursuit of this objective, has developed a long-term budget plan that limits annual increases in tuition to no more than two percent (2.0%); and

WHEREAS, the University is authorized by the Ohio General Assembly to increase tuition by up to two percent (2.0%) for Ohio resident undergraduate students for the 2014-2015 academic year;

THEREFORE, BE IT ORDAINED: that the Board of Trustees approves an increase in tuition (combined instructional and general fees) of two percent (2.0%) for all resident and non-resident undergraduate students on all campuses, effective Fall Semester 2014; and

BE IT FURTHER ORDAINED: that the Vice President for Finance and Business Services and Treasurer is hereby authorized to establish hourly rates consistent with this Ordinance, including instructional and general fees for part-time students and summer terms; and

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the Vice President for Finance and Business Services and Treasurer to determine the allocation of the general fee between the University Student Auxiliary Allocation and the Student Organization Allocation for the Oxford Campus; and

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the Vice President for Finance and Business Services and Treasurer to budget and expend, in accord with general university procedures, the University Student Auxiliary Allocation for the Oxford Campus and authorizes the Vice President for Student Affairs to fund the Associated Student Government from the Student Organization Allocation; and

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the Vice President for
Finance and Business Services and Treasurer to budget and expend, in accord with general university procedures, the Auxiliary Allocation for the Regional Campuses and authorizes the Dean of the Regional Campuses to fund the respective student government organizations from the Student Organization Allocation; and

BE IT FURTHER ORDAINED: that the Board of Trustees authorizes the respective Student Governments to fund student organizations in accordance with the student organization funding procedures, as the same may be amended from time to time by the Associated Student Government and approved by the Vice President for Student Affairs and the President for the Oxford Campus or the Dean of the Regional Campuses and the Provost for the regional campuses.

Ordinance O2014-4
Graduate Tuition and Fees

Mr. Wilson moved, Mr. Budig seconded and by roll call vote Ordinance O2014- 4, Graduate tuition for 2014-2015, was unanimously adopted with eight Trustees voting in favor and none opposed.

APPROPRIATION ORDINANCE O2014-4
Comprehensive Tuition
Graduate Students at all Campuses
2014-2015 Academic Year

WHEREAS, the University remains committed to providing the highest quality education and services to its graduate students at reasonable prices; and

WHEREAS, the University has a standard comprehensive tuition (instructional and general fees) and an out-of-state surcharge for graduate students on all campuses;

THEREFORE, BE IT ORDAINED: that the Board of Trustees approves an increase of two percent (2.0%) in the graduate student comprehensive tuition and out-of-state surcharge at all campuses; and

BE IT FURTHER ORDAINED: that the Vice President for Finance and Business Services and Treasurer is hereby authorized to establish hourly rates consistent with this Ordinance and the State of Ohio Biennial Budget as enacted, including fees for part-time students and fees for summer terms.

Ordinance O2014-5
FY2015 Budget

Mr. Crain moved, Mr. Bhati seconded and by roll call vote Ordinance O2014- 5, the FY2015 Budget, was unanimously adopted with eight Trustees voting in favor and none opposed.
APPROPRIATION ORDINANCE 02014-55
FY2015 Budget

BE IT ORDAINED: by the Board of Trustees that the Operating Budget for Fiscal Year 2014-15, as presented at this meeting, and be it hereby enacted with the following current expenditures and transfers for the major purposes as follows:

General Fund Expenditures:
Salaries ............................................................................................................. $184,349,975
Staff Benefits ................................................................................................... 67,858,487
Scholarships, Fellowships and Student Fee Waivers .................................... 75,440,470
Graduate Assistant Fee Waivers .................................................................... 20,770,946
Utilities ........................................................................................................ 14,678,596
Other Expenditures ...................................................................................... 41,164,881
Subtotal General Fund Expenditures ........................................................... $404,263,355

General Fund Transfers:
Debt Service (mandatory transfer) .................................................................... 6,354,944
General Fee and Other (non-mandatory transfers) ............................................. 42,064,908
Total General Fund ........................................................................................ $452,683,207

Designated Fund ............................................................................................ $33,901,574
Restricted Fund ............................................................................................... $64,279,980

Auxiliary Enterprises:
Expenditures .................................................................................................. $115,143,040
Debt Service (mandatory transfer) .................................................................... 38,230,823
Other Transfers (net) ..................................................................................... 19,242,206
General Fee Support ...................................................................................... (25,739,780)
Total Auxiliaries ............................................................................................ $146,876,289

TOTAL ............................................................................................................ $697,741,050

Provided that the above appropriations include aggregate merit and salary improvement increases for faculty and unclassified staff equal to two percent (2.0%) and an additional one half percent (0.5%) for exceptional merit and equity issues, effective with the beginning of the appointment year; and
Provided further that a pool of funds amounting to two and one half percent (2.5%) is included for classified staff salary enhancements and adjustments to scale; and
Provided further that additional institutional funds are set aside for student financial aid, selected support (non-personnel) budgets, and debt service; and
Provided further that the Vice President for Finance and Business Services and Treasurer, with the approval of the President, may make such adjustments as are necessary in the operating budget within the limits of available funds or within the limits of additional income received for a specific purpose (“restricted funds”).
Ordinance O2014-6
Parking

Dr. Creamer explained that the increase will not go into effect for another year to better allow planning. It is understood that the increase in cost will not be welcomed, but parking is a difficult issue to manage, and it has now been about six years since the Sustainability Committee first recommended the University move in this direction. Continuing to subsidize parking requires tradeoffs, and it would not be appropriate for Miami to allow parking demand to continue to expand, creating the need for additional garages, at the expenses of other, alternate uses. This Ordinance will help impact behavior and slow parking demand.

Mr. Bhati then moved, Mr. Ridenour seconded and by roll call vote Ordinance O2014- 6, Parking, was unanimously adopted with eight Trustees voting in favor and none opposed.

APPROPRIATION ORDINANCE O2014-6
Parking Ordinance

WHEREAS, parking facilities on university campuses in Ohio were established in the 1960s as self-supporting operations and managed as an auxiliary enterprise; and

WHEREAS, prior to 2006 student permits and fine revenue were the exclusive source of revenue for the parking auxiliary at Miami University; and

WHEREAS, in 2007 a $20 employee fee was implemented and increased to $30 in 2008 even though there was significant employee objection to the fee; and

WHEREAS, increasing demand for parking on the Oxford Campus led to the construction of two parking garages on campus; and

WHEREAS, the revenue from these garages was not sufficient to sustain the parking operation, leading to an annual subsidy from the Education and General budget for the parking auxiliary of $500,000; and

WHEREAS, in 2008 a Presidential Task Force on Environmental Sustainability issued a report which included a recommendation that the University adopt a “demand management” approach to the Parking Auxiliary to help reduce vehicular congestion and lower the significant carbon dioxide emissions generated daily by employees and students; and

WHEREAS, demand for parking continues to increase creating vehicular congestion and emissions and more demand for the spaces than are available during peak periods; and

WHEREAS, in the summer of 2013, the University entered into an agreement with the Butler County Regional Transit Authority (BCRTA) to better enable the University to adopt a parking and commuting philosophy more closely aligned with a “demand management” approach; and
WHEREAS, to avoid the construction of additional parking garages on campus at a cost of about $20,000 per space, consuming university resources better directed to other university priorities, the Vice President for Finance and Business Services advanced a plan to the university community that would raise the cost of permits for both employees and students; and

WHEREAS, to lessen the financial impact for employees and reduce the demand for parking on the Oxford Campus, the parking proposal includes a recommendation for the creation of two carpool permits that would make it possible for a carpool of three or more employees to park at no cost on campus and a carpool of two or more employees to park at today’s permit price; and

WHEREAS, significant employee and student input was gathered regarding this proposal and adjustments made where appropriate;

THEREFORE, BE IT ORDAINED: that the Board of Trustees adopts the increase in the price of parking permits on campus with the initial increase to be effective July 2015 and the second increase to be effective July 2016; and

BE IT FURTHER ORDAINED: that the Board of Trustees establishes two new carpool permits to be available to employees beginning in July 2015.

### Campus Parking Permit Prices at Ohio’s Public Universities

<table>
<thead>
<tr>
<th>University</th>
<th>Student Academic Year</th>
<th>Faculty/Staff Annual</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Low - High</td>
<td>Low - High</td>
</tr>
<tr>
<td>Akron</td>
<td>$320</td>
<td>$220</td>
</tr>
<tr>
<td>Bowling Green</td>
<td>$100</td>
<td>$120</td>
</tr>
<tr>
<td>Cincinnati</td>
<td>$387 - $936</td>
<td>$264 - $1,248</td>
</tr>
<tr>
<td>Cleveland State</td>
<td>$429 - $534</td>
<td>$816 - $899</td>
</tr>
<tr>
<td>Kent State</td>
<td>$200</td>
<td>$152.88</td>
</tr>
<tr>
<td>Ohio University</td>
<td>$135 - $360</td>
<td>$150</td>
</tr>
<tr>
<td>Ohio State</td>
<td>$103.56 - $654.48</td>
<td>$218.52 - $841.56</td>
</tr>
<tr>
<td>Toledo</td>
<td>$250</td>
<td>$103</td>
</tr>
<tr>
<td>Wright State</td>
<td>$130</td>
<td>$155</td>
</tr>
<tr>
<td>Youngstown State</td>
<td>$230</td>
<td>$0</td>
</tr>
<tr>
<td>Permit Type</td>
<td>FY 2015 (Current)</td>
<td>FY 2015 (7/2015)</td>
</tr>
<tr>
<td>---------------------</td>
<td>-------------------</td>
<td>------------------</td>
</tr>
<tr>
<td>Remote</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Central Campus (Red)</td>
<td>$30</td>
<td>$75</td>
</tr>
<tr>
<td>2-Person Carpool</td>
<td>N/A</td>
<td>$30</td>
</tr>
<tr>
<td>3-Person Carpool</td>
<td>N/A</td>
<td>$0</td>
</tr>
<tr>
<td>Reserved</td>
<td>$330</td>
<td>$375</td>
</tr>
<tr>
<td>Garage</td>
<td>$330</td>
<td>$375</td>
</tr>
<tr>
<td>Daily</td>
<td>N/A</td>
<td>$2</td>
</tr>
<tr>
<td><strong>Student Permits</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1 Week</td>
<td>$10</td>
<td>$10</td>
</tr>
<tr>
<td>Semester</td>
<td>$60</td>
<td>$80</td>
</tr>
<tr>
<td>Academic Year</td>
<td>$110</td>
<td>$150</td>
</tr>
<tr>
<td>Central Campus</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Semester</td>
<td>$110</td>
<td>$130</td>
</tr>
<tr>
<td>Academic Year</td>
<td>$220</td>
<td>$250</td>
</tr>
<tr>
<td>Summer</td>
<td>$40</td>
<td>$50</td>
</tr>
<tr>
<td>Garage</td>
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<td></td>
</tr>
<tr>
<td>Semester</td>
<td>$480</td>
<td>$495</td>
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<tr>
<td>Academic Year</td>
<td>$950</td>
<td>$990</td>
</tr>
<tr>
<td><strong>Visitor</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Central Campus (Red)</td>
<td>Daily</td>
<td>$3</td>
</tr>
<tr>
<td></td>
<td>Weekly</td>
<td>$10</td>
</tr>
<tr>
<td></td>
<td>Monthly</td>
<td>$35</td>
</tr>
<tr>
<td><strong>Contractors</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Central Campus (Red)</td>
<td>Daily</td>
<td>$3</td>
</tr>
<tr>
<td></td>
<td>Weekly</td>
<td>$10</td>
</tr>
<tr>
<td></td>
<td>Monthly</td>
<td>$35</td>
</tr>
<tr>
<td>Remote (Grey)</td>
<td>Daily</td>
<td>$1</td>
</tr>
<tr>
<td></td>
<td>Weekly</td>
<td>$5</td>
</tr>
<tr>
<td></td>
<td>Monthly</td>
<td>$20</td>
</tr>
</tbody>
</table>
Resolutions

Engine Controls

Dr. Creamer spoke in support of the resolution, explaining that it provides back up power when normal power is lost, better enabling us able to care for students. The engine also allows Miami to supplement power during peaks, and to sell power back to Duke Energy.

Mr. Ridenour then moved, Mr. Budig seconded, and by voice vote the resolution was unanimously adopted.

RESOLUTION R2014-51
Wartsila Peaking Engines Controls Upgrade

WHEREAS, the Wartsila Peaking Engines Controls Upgrade project involves replacement of obsolete equipment and related maintenance needs; and

WHEREAS, the administration has identified local funds in the amount of $1,500,000 for the Wartsila Peaking Engines Controls Upgrade project; and

WHEREAS, the $1,500,000 budget includes a cost of work estimate of approximately $1,236,000; and

WHEREAS, the State of Ohio permits contracts to be awarded up to 110% of the construction estimate necessitating a bid variation contingency, in addition to contingency funds for third party electric support on the project totaling no more than $217,000 against a $1,236,000 construction budget; and

WHEREAS, the receipt of bids is planned for September 2014; and

WHEREAS, the Board of Trustees desires to award a contract to the most responsive and responsible Single Prime Contractor;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees authorizes the Vice President for Finance and Business Services and Treasurer, in accordance with all State guidelines, to proceed with the award of contract for the Wartsila Peaking Engines Control Upgrade project for a project budget not to exceed $1,500,000.
Executive Summary
for the
Wartsila Peaking Engines Controls Upgrade
June 19, 2014

This project is for the maintenance and replacement of obsolete equipment that will no longer be supported after 2015. The current control, operating, and monitoring system of the Wartsila Peaking Engines (electric generators) will be replaced with a more current software and hardware package. During this change out, several periods of typical planned maintenance will also be accomplished to minimize total downtime on the engines. The Wartsila proposal is a full “turn-key” service whose fee includes the Design and Administration with the Cost of Work.

Funding for this project will be local funds:

<table>
<thead>
<tr>
<th>Project Component</th>
<th>Budget</th>
<th>Funding Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Design and Administration:</td>
<td>$0</td>
<td>Turn-Key (part of cost of work by vendor)</td>
</tr>
<tr>
<td>Cost of Work:</td>
<td>$1,236,000</td>
<td>Local Funds</td>
</tr>
<tr>
<td>Contingency:</td>
<td>$214,000</td>
<td>Local Funds</td>
</tr>
<tr>
<td>Owner Costs:</td>
<td>$50,000</td>
<td>Local Funds</td>
</tr>
<tr>
<td>Total:</td>
<td>$1,500,000</td>
<td>Local Funds</td>
</tr>
</tbody>
</table>

Talawanda High School

Dr. Creamer spoke in support of the resolution, explaining that Miami and the Talawanda School District have concluded the process of Miami’s acquiring the property. The site provides many opportunities for Miami, but the age and state of the present structures require their removal.

Mr. Wilson then moved, Mr. Ridenour seconded, and by voice vote the resolution was unanimously adopted.

RESOLUTION R2014-52
Former Talawanda High School Site

WHEREAS, the Old Talawanda High School Demolition and Site Work project involves razing the aged facility and some support structures and constructing a new off-campus parking option; and

WHEREAS, the administration has identified local funds in the amount of $2,400,000 for the Old Talawanda High School Demolition and Site Work project; and

WHEREAS, the $2,400,000 budget includes a cost of work estimate of approximately $2,000,000; and
WHEREAS, the State of Ohio permits contracts to be awarded up to 110% of the construction estimate necessitating a bid variation contingency of $200,000 in addition to the $2,000,000 construction budget; and

WHEREAS, the receipt of bids is planned for June 2014; and

WHEREAS, the Board of Trustees desires to award a contract to the most responsive and responsible Single Prime Contractor;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees authorizes the Vice President for Finance and Business Services and Treasurer, in accordance with all State guidelines, to proceed with the award of contract for the Old Talawanda High School Demolition and Site Work project for a project budget not to exceed $2,400,000.

Executive Summary
for the
Old Talawanda High School Demolition and Site Work
June 19, 2014

This project will abate and raze the former Talawanda High School along with several out buildings. The bleachers and fencing on the adjacent athletic fields will also be removed. The existing athletic fields and an existing Field House will remain and eventually will be used for club sports and other activities. Once the building is removed, new work includes re-grading the northwest corner of the site and installing a new off-campus parking lot. Utilities will be reconnected to structures to remain on site. When the project is complete, it will provide well over 400 additional parking spaces with LED lighting.

On the main campus, roughly 400 existing parking spaces have been removed with recent construction activity. The new off-campus parking offsets the lost spaces and takes steps toward implementing recommendations in the campus circulation master plan. Many of the removed spaces existed as smaller lots and were scattered around the campus. Most were at the end of their useful life and would have been costly to repair/replace in their existing locations. The opportunity to develop the off-campus parking is a cost effective solution to manage the parking demand and on-going maintenance/operational expenses.

Funding for this project will be local funds:

FY 2013 Surplus: $1,850,000
Parking CR&R: $550,000

<table>
<thead>
<tr>
<th>Project Component</th>
<th>Budget</th>
<th>Funding Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Design and Administration:</td>
<td>$100,000</td>
<td>Local Funds</td>
</tr>
<tr>
<td>Cost of Work:</td>
<td>$2,000,000</td>
<td>Local Funds</td>
</tr>
<tr>
<td>Contingency:</td>
<td>$250,000</td>
<td>Local Funds</td>
</tr>
<tr>
<td>Owner Costs:</td>
<td>$50,000</td>
<td>Local Funds</td>
</tr>
<tr>
<td>Total:</td>
<td>$2,400,000</td>
<td>Local Funds</td>
</tr>
</tbody>
</table>
Local Administration Competency Certification

Dr. Creamer spoke in support of the resolution, explaining that this is required in order to locally manage state awarded capital construction funds. This certification is required each biennium.

Mr. Crain then moved, Mr. Ridenour seconded, and by voice vote the resolution was unanimously adopted.

RESOLUTION R2014-53
Local Administration Competency Certification Program

WHEREAS, the 130th Ohio General Assembly enacted H.B. 497 which appropriates $22,400,000 to Miami University for capital improvement projects for the 2015-16 biennium; and

WHEREAS, the Local Administration Competency Certification Program allows institutions of higher education to administer state-funded capital facilities projects pursuant to section 3345.51 of the Revised Code without the supervision, control, or approval of the Ohio Department of Administrative Services; and

WHEREAS, the Miami University maintains its desire to participate in the Local Administration Competency Certification Program, and administer its own capital facilities projects;

THEREFORE, BE IT RESOLVED: that the Board of Trustees authorizes the University to participate in the Local Administration Certification Program; and

BE IT FURTHER RESOLVED: that the appropriate University officials are directed to take all necessary steps to accomplish that purpose, including, without limitation, giving written notice to the Ohio Board of Regents pursuant to R.C. 3345.51 (A) (2) of the Board’s request to administer a capital facilities project within sixty days after the effective date of the section of an act in which the General Assembly initially makes an appropriation for the project; and

BE IT FURTHER RESOLVED: that pursuant to the requirement set forth in R.C. 3345.51(A) (3), the University intends to comply with section 153.13 of the Revised Code, policy and procedure guidelines for contract documents established pursuant to section 153.16 of the Revised Code, and all laws that govern the selection of consultants, preparation and approval of contract documents, receipt of bids, and award of contracts with respect to the applicable project; and

BE IT FURTHER RESOLVED: that pursuant to the requirement set forth in R.C. 123.17 (D)(6), the University agrees to indemnify and hold harmless the State and the Ohio Department of Administrative Services for any claim of injury, loss, or damage that results from the University’s administration of a capital facilities project pursuant to the Local Administration Certification Program; and
BE IT FURTHER RESOLVED: that pursuant to the requirement set forth in R.C. 123.17 (D)(5), the University will conduct biennial audits of the University’s administration of capital facilities projects in accordance R.C. 3345.51(C); and

BE IT FURTHER RESOLVED: that pursuant to the requirement set forth in R.C. 23.17 (D)(2), the University will select new employees to participate in the Local Administration Certification Program as necessary to compensate for employee turnover.

Endowment Distribution Formula

Dr. Creamer explained that this is a routine item to address underwater accounts and the appropriate annual distribution of any interest or earnings from such accounts.

Mr. Ridenour then moved, Mr. Shroder seconded, and by voice vote the resolution was unanimously adopted.

RESOLUTION R2014-54
Spending Distribution Formula

WHEREAS, Miami University receives and manages contributions of cash, securities, life insurance, personal property, and real estate in its endowment; and

WHEREAS, the Board of Trustees desires to continue the policy of supporting University operations and scholarships through the distribution of income and realized gains from the endowment; and

WHEREAS, Miami University Resolution 2004-46 established a Spending Policy effective for the fiscal year ended June 30, 2004, and authorized such Policy to remain in effect until formally modified by the Board of Trustees; and

WHEREAS, Miami University Resolution 2010-4 established an amended Spending Policy effective with the fiscal year ending June 30, 2010, and authorized such Policy to remain in effect until formally modified by the Board of Trustees; and

WHEREAS, Miami University Resolution 2010-4 also directed the Vice President for Finance and Business Services annually to evaluate the variables underlying the spending formula and to present recommendations as to the spending formula to be used for the fiscal year; and

WHEREAS, pursuant to Miami University Resolution R2014-16, the Spending Formula was adopted, without modification, for the fiscal year ended June 30, 2014; and

WHEREAS, the University has opted to amend the Spending Policy for the fiscal year ended June 30, 2014 as it did for the previous fiscal year, in order to determine how distributions will be made from certain funds whose market value remains below its gift value; and
WHEREAS, the Board of Trustees, has considered the proposed Spending Policy, with the care that an ordinarily prudent person in a like position would exercise under similar circumstances, considering the following factors:

1. The duration and preservation of the endowment fund;
2. The purposes of the institution and the endowment fund;
3. General economic conditions;
4. The possible effect of inflation or deflation;
5. The expected total return from income and the appreciation of investments;
6. Other resources of the institution;
7. The investment policy of the institution;

NOW, THEREFORE, BE IT RESOLVED THAT: The Board of Trustees hereby authorizes that the spending distribution for the fiscal year ended June 30, 2014, be computed according to the following formula:

The weighted average spending formula is to be comprised of two elements: a market element, given a 30% weight in the formula, and an inflation element, given a 70% weight in the formula. The market element is to be computed by multiplying the market value of the investment portfolio on March 31, 2014 by a long-term sustainable spending percentage of 4.5%. The inflation element is to be computed by increasing the prior year’s actual spending distribution by the annualized increase in the Consumer Price Index as of March 31, 2014.

If, however, the June 30, 2014 market value of an individual endowment fund account is below the cumulative value of all gifts contributed into that account, then only the pro rata share of realized dividends and interest allocated to that account may be distributed instead of the amount determined by the spending calculation.

Student Trustee Report

Student Trustee Graham Bowling was unable to attend; however, he provided a written report which is included as Attachment B.

Other Business

Creation of the Division of Enrollment Management and Student Support

President Hodge commented:

As we mentioned earlier, one of the highlight accomplishments this year was the creation Miami 2020. I see Dean Phyllis Callahan is back there, I want to make sure we acknowledge her contributions and Jim Kiper’s in leading this effort. At the heart of this are two really important statements. The first is the vision statement: “To provide the best undergraduate experience in the nation enhanced by superior, select graduate programs”. It’s simple, it’s concise, and it’s powerful. Equally powerful is the unifying goal that emerged from all the hard work the committee did in establishing the 2020 plan; the unifying goal is: “To promote a vibrant learning
and discovery environment that produces extraordinary student and scholarly outcomes”. That is our goal, to produce extraordinary student and scholarly outcomes.

We believe that elevating these activities into a new division will provide the foundation upon which we can do that well. There are three advantages that I see in doing this. The first is it brings together, under one umbrella, closely related units that provide the supporting infrastructure to assist students throughout the student lifecycle. This will yield economic efficiencies, more effective student services and enhanced ability for cross-unit innovation. The second benefit of this new division is that it will provide clear lines of responsibility regarding some of our most important goals. One of the most notable examples of this is the responsibility for increasing retention and graduation rates. While this requires partnerships across the university, the responsibility for leading this will clearly lie with this division. And third, it will provide greatly enhanced institutional ability to cross boundaries that affect student success. This is very important. While we may be consolidating some of these activities into a division the true benefits that we will gain from this division are the fact that it will set up partnerships across the university so that we can better address the complexities that are necessary to improve student success.

Mr. Bhati then moved, Mr. Budig seconded, and by voice vote the resolution was unanimously adopted.

RESOLUTION R2014-55
Division of Enrollment Management and Student Success

WHEREAS, Miami University provides one of the best undergraduate experiences in the nation, enhanced by superior, select graduate programs; and

WHEREAS, Miami’s historical emphasis on undergraduate education includes a focused commitment to student recruitment, retention, and graduation; and

WHEREAS, Miami must select and guide its students in an increasingly complex environment in which the elements of student success are highly connected to each other; it is imperative that Miami is organized to coordinate these various components of student success.

NOW, THEREFORE BE IT RESOLVED: that the Division of Enrollment Management and Student Success is hereby created, and the position of Vice President for Enrollment Management and Student Success is established to lead the Division; and

BE IT FURTHER RESOLVED: that the Vice President for Enrollment Management and Student Success shall be an Administrative Officer of the University, and shall have the responsibility for enrollment management, including admission, financial aid, the bursar, and the registrar, and other areas as assigned by the President. The Division will also have the responsibility for coordination of retention and student success initiatives.
Vice President for Enrollment Management and Student Success

President Hodge commented:

We are very fortunate to have terrific senior leadership at this university and Michael Kabbaz is certainly somebody that adds to that in enormous ways. He comes with tremendous experience before his Miami tenure, part of which did include earlier time at Miami, the College Board and the University of Richmond, where he was able to expand his expertise; expertise that he’s brought to us. We have known him as the architect of a complete remodeling, or that’s too small a word; a complete restructuring, a transformative restructuring, of what our approach to enrollment management is all about. And we have seen him exercise tremendous breadth across the university; connecting to the various units in ways that will make this division a great success. I look very much forward to having him as part of the senior leadership team of Miami University.

Mr. Ridenour then moved, Mr. Budig seconded, and by voice vote the resolution was unanimously adopted.

RESOLUTION R2014-56
Vice President for Enrollment Management and Student Success

BE IT RESOLVED: that the Board of Trustees, upon the recommendation of the President, hereby elects Michael Kabbaz as Vice President for Enrollment Management and Student Success, to become effective July 1, 2014.

Freedom Summer

In commemoration of the fiftieth anniversary of Freedom Summer and in honor of James Chaney, Andrew Goodman and Michael Schwerner, Mr. Lieberman moved, Mr. Ridenour seconded, and by voice vote the resolution was unanimously adopted.

RESOLUTION R2014-57
Freedom Summer, Fiftieth Anniversary

WHEREAS; in 1964 Freedom Summer was organized and attended by an estimated 800 volunteers, most of whom were college students from Northern states, who gathered at Western College for Women in Oxford, Ohio; and

WHEREAS; those volunteers trained to travel south to register African American voters in Mississippi; and

WHEREAS; our nation was embroiled in a sometimes violent struggle to recognize the civil rights of all citizens; and

WHEREAS; three of the volunteers, James Chaney, Andrew Goodman, and Michael Schwerner, gave their lives in the pursuit of other's freedom and the right to vote when they were
murdered in Mississippi; and

WHEREAS; the events of that fateful summer helped to bring about significant change and progress in our Nation over the past half century; and

WHEREAS; this year marks the fiftieth anniversary of Freedom Summer; and today marks the eve of the fiftieth anniversary of that dark day when Chaney, Goodman and Schwerner were abducted then murdered; and

WHEREAS; the location of Freedom Summer and the Western College for Women has since become part of Miami University; and

WHEREAS; it is a solemn honor for Miami University to continue the legacy of the Western College for Women and Freedom Summer; designating this fiftieth anniversary year, the Year of Celebrating Freedom, a university-wide, yearlong event to reflect upon the progress made, and what is yet to be achieved in our Nation and globally to promote freedom, dignity and respect.

NOW, THEREFORE BE IT RESOLVED: that Miami University expresses its deepest gratitude for all who risked so much during that historic summer to assure civil rights for all; and

BE IT FURTHER RESOLVED: to help preserve this legacy for countless generations to come, to remind us all of freedom’s call, and to commemorate the memory of James Chaney, Andrew Goodman, and Michael Schwerner, an addition to the Memorial at the Freedom Summer site is being created to honor those courageous three and the impact of their sacrifice.

National Trustee Appointments and Resolutions of Appreciation

Robert Coletti

Mr. Crain moved and Mr. Wilson seconded a resolution to appoint Robert Coletti as a National Trustee, and by voice vote the resolution was unanimously adopted.

RESOLUTION R2014-58

BE IT RESOLVED: that the Board of Trustees hereby appoints Robert E. Coletti as a National Trustee for a three-year term beginning July 1, 2014, ending June 30, 2017.

Diane Perlmutter

Mr. Wilson moved and Mr. Bhati seconded a resolution to appoint Diane Perlmutter as a National Trustee, and by voice vote the resolution was unanimously adopted.

RESOLUTION R2014-59

BE IT RESOLVED: that the Board of Trustees hereby appoints Diane Perlmutter as a

Sue Henry

In recognition of Trustee Henry’s many years of dedicated service to Miami University, Mr. Ridenour moved and Mr. Lieberman seconded a resolution of appreciation in her honor, and by voice vote the resolution was unanimously adopted. The approval was met with a round of applause.

RESOLUTION R2014-60
Resolution of Appreciation for
Sue J. Henry

WHEREAS, Sue J. Henry was appointed as a Miami University National Trustee on July 1, 2008; and

WHEREAS, Sue J. Henry has thoughtfully and ardently served Miami University throughout her tenure; and

WHEREAS, Sue Henry graduated from Miami University, Cum Laude with induction into Phi Beta Kappa, served as President of Pi Sigma Alpha, and as a member of Alpha Sigma Alpha; and

WHEREAS, Sue Henry earned a Juris Doctor from Northwestern University, a Master of Laws from Georgetown University, authored and published notable law articles, and enjoyed a renowned legal career; and

WHEREAS, Sue Henry has also earned a distinguished reputation in supporting higher education, as; an Assistant Professor of Law at the University of Illinois; a member of Northwestern University’s School of Law Dean’s Advisory Board; a member of Miami’s College of Arts and Science Alumni Advisory Board; a member of the For Love and Honor Campaign; the first Chair of the Pre-Law Alumni Advisory Board; and through her generous support of Miami’s Center for Student Engagement and Leadership, and Miami’s Pre-Law Program; and

WHEREAS, during Sue Henry’s tenure as Trustee many extraordinary accomplishments were achieved; the Armstrong Student Center was constructed; an Academic Division was created on the Regional Campuses; a collaborative agreement was negotiated for the Greentree Health Science Academy; Residence Halls were constructed and renovated; Laws Hall was transformed into the Business, Engineering, Science and Technology (BEST) Library; and the Strategic Priorities Task Force was appointed and issued its recommendations facilitating the ability of the President and the Board of Trustees to anticipate and lead Miami into the future; and

WHEREAS, Sue Henry’s astute and thoughtful guidance was invaluable in helping craft the bold and innovative Miami 2020 plan, which unites the entire Miami Community in the quest
to achieve the vision of offering "the best undergraduate experience in the nation, enhanced by superior, select graduate programs;" and

WHEREAS, Sue Henry led the Academic and Student Affair Committee as Chair, ensuring Miami’s continued academic excellence, exceptional student experience and the promotion of a sense of community, and respect for the dignity and rights of others; and

WHEREAS, Sue Henry’s tenure also saw the adoption of the Code of Love and Honor, and the phrase “I Am Miami” which defines the culture to which we aspire, and are in keeping with the values so treasured by her Committee and this Board; and

WHEREAS, the Miami Trustees, faculty, staff, and students will miss Sue’s wisdom, experience, counsel, common sense, and extraordinary insight;

NOW, THEREFORE BE IT RESOLVED: that the members of the Miami University’s Board of Trustees do hereby express their sincere gratitude and deepest appreciation for Sue J. Henry’s service and leadership to this Board, to Miami University, and to higher education; and

BE IT FURTHER RESOLVED: that the members of this Board offer their best wishes for her continued good health and success in all future endeavors; and

BE IT FURTHER RESOLVED: that this Board extends an open invitation to Sue and Carter to visit often in the years ahead.

Done, by the Miami University Board of Trustees, this Twentieth day of June, Two Thousand Fourteen at Miami University, in the City of Oxford, County of Butler, State of Ohio, during the Two Hundred and Fifth year of the University’s Charter.

Mike Armstrong

In recognition of Trustee Armstrong’s many years of dedicated service to Miami University, Mr. Crain moved and Mr. Shroder seconded a resolution of appreciation in his honor, and by voice vote the resolution was unanimously adopted. The approval was met with a round of applause.

RESOLUTION R2014-61
Resolution of Appreciation for
C. Michael Armstrong

WHEREAS, C. Michael Armstrong was appointed as a Miami University National Trustee on March 1, 2011; and

WHEREAS, C. Michael Armstrong has thoughtfully and ardently served Miami University throughout his tenure; and

WHEREAS, Mike Armstrong graduated from Miami University with a degree in
Business Economics, attended Dartmouth Institute, and holds honorary doctorate degrees from Miami, Johns Hopkins, and many other highly respected Universities; and

WHEREAS, Mike Armstrong joined IBM and rose from systems engineer to Chairman and President of the Board of IBM World Trade Corporation; and

WHEREAS, Mike Armstrong also served as CEO and Chairman of Hughes Aircraft Company, CEO of AT&T, and Chairman and Director Emeritus of Comcast Corporation; and

WHEREAS, Mike Armstrong has selflessly applied his impressive business knowledge, experience and acumen to support higher education, serving not only as a National Trustee, but also on the Farmer Business School’s Board of Visitors, Miami’s For Love and Honor Campaign, and on the Armstrong Institute for Interactive Media Studies Advisory Board; and beyond Miami, as a Trustee at Johns Hopkins University, and even in the classroom as a Visiting Professor at MIT’s Sloan School of Management; and

WHEREAS, Mike Armstrong’s service extends to the local, national and global community as well, leading and serving countless organization, including; chairing the U.S. President’s Export Council, serving on the Council on Foreign Relations, and co-founding A Better Chance in Darien, CT; and

WHEREAS, during Mike Armstrong’s tenure as Trustee, the Armstrong Student Center was constructed, an Academic Division was created on the Regional Campuses, Residence Halls were constructed and renovated, ground was broken for an Indoor Sports Facility, and the Miami 2020 plan was implemented; and

WHEREAS, Mike Armstrong led the Finance and Audit Committee as Chair, ensuring for Miami a solid financial foundation to weather the challenging years ahead; and

WHEREAS, Mike Armstrong is a farsighted and magnanimous benefactor to Miami University and higher education, whose vision and generous support for others will be felt for countless years to come. The Armstrong Student Center has quickly become the focal point of the Miami Experience, and the Armstrong Institute for Interactive Media Studies provides a premier 21st Century interactive learning experience; and

WHEREAS, the Miami Trustees, faculty, staff, and students will miss Mike’s wisdom, experience, counsel, common sense, and extraordinary insight;

NOW, THEREFORE BE IT RESOLVED: that the members of the Miami University Board of Trustees do hereby express their sincere gratitude and deepest appreciation for C. Michael Armstrong’s service and leadership to this Board, to Miami University, and to higher education; and

BE IT FURTHER RESOLVED: that the members of the Board offer their best wishes for his continued good health and success in all future endeavors; and
BE IT FURTHER RESOLVED: that this Board extends an open invitation to Mike and Ann to visit often in the years ahead.

Done, by the Miami University Board of Trustees, this Twentieth day of June, Two Thousand Fourteen at Miami University, in the City of Oxford, County of Butler, State of Ohio, during the Two Hundred and Fifth year of the University’s Charter.

Written Reports

Tom Herbert, Vice President for Advancement submitted a written report which is included as Attachment C.

Executive Session

With no more public business to come before the Board, upon the recommendation of the Chair, Mr. Ridenour moved, Mr. Budig seconded, and by unanimous roll call vote the Board convened to Executive Session to discuss personnel matters affecting the compensation of a public employee, as provided by the Open Meetings Act, Ohio Revised Code Section 121.22.

Adjournment of Meeting

With no other business to come before the Board, the meeting was adjourned at 1:30 p.m., following executive session.

T. O. Pickerill II
Secretary to the Board of Trustees
RESOLUTION R2015-xx

BE IT RESOLVED: that the Board of Trustees hereby approves the following for the rank of Professor Emerita effective on the formal date of retirement:

Marcia Baxter-Magolda
Distinguished Professor
Educational Leadership

Carolyn M. Burger
Nursing

Julia A. Lindsey
Art

Peggy Jones-Walton
Nursing

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Professor Emeritus effective on the formal date of retirement:

Howard A. Blanning
Theatre

Dennis K. Burke
Mathematics

Steven M. DeLue
Political Science

Reginald Fennell
Kinesiology & Health

W. Sherman Jackson
History

Thomas E. Hall
Economics

Robert E. Lee
Music
Peter M. Magolda  
Educational Leadership 

Mufit Ozden  
Computer Science & Software Engineering 

Thomas M. Porcano  
Accountancy  

Randolph Runyon  
French & Italian 

David Schloss  
English 

Robert P. Stewart, Jr.  
Chemistry & Biochemistry 

Yuksel Uckan  
Computer Science & Software Engineering 

Allan M. Winkler  
Distinguished Professor  
History 

BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Administrator Emerita effective on the formal date of retirement:

Mary M. Arthur  
Housing, Dining, Recreation and Business Services 

Katherine F. Bradbury  
Office of the Provost 

Magdelynn B. Eisele  
Marcum Conference Center 

Jane S. Gaitskill  
Marcum Conference Center 

Carol A. Hauser  
Human Resources 

Ann L. Larson  
Office of Admissions 

Cheryl M. Newton  
Office of the Provost
BE IT FURTHER RESOLVED: that the Board of Trustees hereby approves the following for the rank of Administrator Emeritus effective on the formal date of retirement:

Howard A. Bradley  
Planning, Architecture and Engineering

Douglas Green  
Scholastic Assistance

Richard H. Munson  
The Conservatory at Miami University Hamilton

Kenneth Price  
Housing, Dining, Recreation and Business Services

Robert F. Schmidt  
King Library
RESOLUTION R2015-xx

BE IT RESOLVED: that the Board of Trustees hereby approves the conferring of all appropriate degrees, honors, and distinctions, as recommended by the Faculty Assembly, for all Commencement exercises scheduled during the 2014-2015 academic year.
RESOLUTION R2015-xx

BE IT RESOLVED: by the Board of Trustees that the below stated funds be allocated from unrestricted contributions to the Miami University Fund for the period July 1, 2014 to June 30, 2015:

**University Division**

President $28,000

Academic Affairs $42,800

Finance & Business Services $150,000

University Advancement $62,000

Total $282,800
RESOLUTION R2015-xx

BE IT RESOLVED: that the Board of Trustees hereby approves the following naming recommendations of the Committee on Naming of Campus Facilities:

Nellie Craig Student Organization Room  
(3031 Armstrong Student Center)  
This student organization room is to be named in honor of Nellie Craig, the first African-American student admitted to Miami University. It is to be named in recognition of a gift from the Black Alumni Association.

Tom and Jan Hassfurther Team Room  
(Legacy Project at Hayden Field)  
The room within the new baseball support facility is to be named in honor of a gift from Tom ('77) and Jan ('77) Hassfurther.

Tom and Jan Hassfurther Administrative Area  
(Legacy Project at Hayden Field)  
The space within the new baseball support facility is to be named in honor of a gift from Tom ('77) and Jan ('77) Hassfurther.

Brenner Family Locker Room  
(Legacy Project at Hayden Field)  
The room within the new baseball support facility is to be permanently named in recognition of a gift from Chad and Carol Brenner, in honor of Ryan Brenner ('13), who played baseball at Miami.

Shooting Room in Memory of Jonathan N. "Whit" Whitacre  
(Goggin Ice Center)  
The room would be permanently named in recognition of a gift from Bob and Nancy Whitacre, in memory of Jonathan "Whit" Whitacre, a Miami hockey player.

Starkey Family Room  
(221 Kreger Hall)  
The room would be permanently named in honor of Russ Starkey, who has endowed a scholarship for the Physics Department.
RESOLUTION R2015-xx

BE IT RESOLVED: that the Board of Trustees hereby affirms the appointment of

Michael A. Curme
as
Dean of Students

effective July 1, 2014.
RESOLUTION R2015-xx

BE IT RESOLVED: that the Board of Trustees hereby approves the awarding of an honorary degree of Doctor of Science (Sc.D.) to:

Dr. George Archibald

Dr. George Archibald, internationally-known conservationist and a founder of the International Crane Foundation has positively and significantly enhanced the sustainability of many crane species, likely preventing the extinction of the Whooping Crane. Miami University holds a unique and special interest in Dr. Archibald’s laudable efforts, as cranes are a culturally significant aspect of the Myaamia culture. The Sandhill Crane, cecaahkwa, is the contemporary symbol of the tribal nation, and its significance is preserved in the Miami Tribe’s seal. The award of this degree celebrates and recognizes the great importance and substantial impact of Dr. Archibald’s life-long work.
RESOLUTION R2015-xx

WHEREAS, The Lane Public Library intends to construct a new physical facility to house the Oxford Branch of The Lane Public Library on Locust Street at the site of the former Wal-Mart; and

WHEREAS, the Board of Trustees of The Lane Public Library desires to sell the property which currently houses the Oxford Branch of The Lane Public Library located at 15 S. College Avenue; and

WHEREAS, Miami University owns a reversionary interest in the property located at 15 S. College Avenue (Lots 124 & 125 in the City of Oxford); and

WHEREAS, the Board of Trustees of Miami University desires to relinquish its reversionary interest and consent to the sale of the property located at 15 S. College Avenue by the Board of Trustees of The Lane Public Library upon certain agreed upon terms and conditions;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees hereby authorizes the President and Vice President for Finance and Business Services to negotiate and execute, along with any other necessary documents, an agreement with The Lane Public Library to relinquish the University’s reversionary interest in the property located at 15 S. College Avenue on such terms and conditions as may they deem appropriate;

BE IT FURTHER RESOLVED: any such agreement shall require the proceeds of the sale to be used to establish an endowed fund for support of the Oxford Branch of The Lane Public Library with such fund to be invested with the University’s endowment in the Miami University Foundation in accordance with the Pooled Investment Agreement. Said agreement shall require an annual expendable distribution in accordance with the University’s spending policy to be first used to support the Oxford Branch of The Lane Public Library. The University’s obligations under the agreement shall be contingent upon The Lane Public Library maintaining a physical facility to house the Oxford Branch of The Lane Public Library in the City of Oxford. In the event, The Lane Public Library ceases to maintain a physical facility housing the Oxford Branch of The Lane Public Library in the City of Oxford, the agreement shall provide for the endowed fund to revert to Miami University for the sole and exclusive benefit of Miami University.
RESOLUTION R2015-xx

WHEREAS, the Shideler Hall Renovation project involves the installation of complete new mechanical, electrical, data, plumbing, life safety systems, new accessible restrooms, code compliance improvements and other ADA upgrades, and improvements to the exterior building envelope; and

WHEREAS, Miami University has identified state and local funds in the amount of $25,000,000 for the Shideler Hall Renovation project; and

WHEREAS, the $25,000,000 budget includes a cost of work estimate of approximately $20,000,000; and

WHEREAS, the receipt of Guaranteed Maximum Price is planned for October 2014; and

WHEREAS, the Board of Trustees desires to award a contract to the most responsive and responsible Construction Manager at Risk;

NOW, THEREFORE, BE IT RESOLVED: that the Board of Trustees hereby authorizes the Vice President for Finance and Business Services and Treasurer, with the concurrence of the Board Chair and the Chair of the Finance and Audit Committee, in accordance with all State guidelines, to proceed with the award of contracts for the Shideler Hall Renovation project with a total project budget not to exceed $25,000,000.
Executive Summary for the
Shideler Hall Renovation
September 19, 2014

The complete renovation of Shideler Hall for Geology and Geography will include hazardous material abatement, replacement of HVAC, plumbing, electric, technology and fire suppression systems with state-of-the-art energy efficient systems; reconfiguration of classrooms, laboratories, department and staff offices is planned, including a highly interactive GIS studio. Upgraded finishes will include casework, flooring, lighting, and ceilings. The work will improve circulation, functionality, egress and ADA accessibility. Exterior improvements include brick tuck pointing, foundation waterproofing, drainage, roofing and window replacements.

Funding for this project will be a combination of state and local funds:

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<th>Budget</th>
<th>Funding Source</th>
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<tr>
<td>State</td>
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<td>from FY’15-16 HB 497</td>
</tr>
<tr>
<td>Local</td>
<td>$2,000,000</td>
<td>from FY 2014 operating budget</td>
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<tr>
<td>Local</td>
<td>$2,000,000</td>
<td>from Arts &amp; Science carry forward</td>
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<table>
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<td>Est. Consulting Services:</td>
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<td>Local &amp; State Funds</td>
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<tr>
<td>Est. Cost of Work:</td>
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<tr>
<td>Est. Owner’s Costs (FFE, A/V, etc.):</td>
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<tr>
<td>Contingency:</td>
<td>$1,675,000</td>
<td>Local Funds</td>
</tr>
</tbody>
</table>

Total: $25,000,000
RESOLUTION R2015-xx

BE IT RESOLVED that the Board of Trustees hereby approves amendments to Articles I through VI, and Articles XI through XVI of the Regulations of the Board of Trustees of the Miami University as set forth in the changes indicated below:

REGULATIONS
of
THE BOARD OF TRUSTEES
of
THE MIAMI UNIVERSITY

ARTICLE I: MEMBERS OF THE BOARD OF TRUSTEES, THEIR POWERS, AND NATIONAL TRUSTEES

Section 1. Number of Members; Appointments; Vacancies.

The Board of Trustees of Miami University shall, as provided by Section 3339.01 of the Ohio Revised Code, consist of nine voting members and two students who shall be non-voting members, all of whom shall be appointed by the Governor with the advice and consent of the Senate. The term of office of the nine voting members shall be nine years as set forth in Section 3339.01 of the Ohio Revised Code. The term of office of the non-voting student members shall be two years, with the seats being vacated on alternating years.

As specified in §3339.01 Ohio Revised Code, a member shall continue in office subsequent to the expiration date of his/her term until a successor is appointed or until a period of sixty (60) days has elapsed, whichever occurs first.

The nomination process of candidates for the non-voting student seats on the Board of Trustees, which shall be interpreted to include the necessity to fill a seat which becomes vacant prior to the expiration of the non-voting member's term, shall be in accordance with "Article V, Section 5, Elections, Nominations, and Qualifications of the Bylaws of the Associated Student Government of Miami University."
ARTICLE I: MEMBERS OF THE BOARD OF TRUSTEES, THEIR POWERS, AND NATIONAL TRUSTEES

The non-voting student members shall not be entitled to attend executive sessions of the Board.

Section 2. Powers.

The Board of Trustees shall have the powers which are conferred upon it by the laws of the State of Ohio. The Board shall take all actions necessary for the successful and continuous operation of the University, and shall adopt, and from time to time amend, the Regulations for the conduct of the Board, and the government and conduct of the University.

The Board shall formulate University policy. Under its general supervision it shall assign the execution of these policies to the President and his/her designates as provided in these Regulations. No member or committee of the Board shall have the authority to commit the Board or University to any policy or action unless expressly given that power in writing by the Board.

Section 3. National Trustees

To take advantage of the talents, resources, and experiences of Miami University alumni who do not live in the state of Ohio, the Miami University Board of Trustees establishes the position of National Trustee.

National Trustees will be non-compensated advisors to the Board of Trustees, and will have no voting privileges at Board of Trustees meetings. National Trustees are not eligible to become officers of the Board, but will otherwise participate in all Board activities, including committee membership. National Trustees will have voting privileges on committees and may serve as committee chairs.

National Trustees will be selected and removed by the Miami Board of Trustees. Following appointment by the Board, the Secretary to the Board of Trustees will, and the Board Chair will prepare a formal letter of appointment and will update the Ohio Secretary of State’s roster of Officers with notification to the Governor of Ohio.
ARTICLE I: MEMBERS OF THE BOARD OF TRUSTEES, THEIR POWERS, AND NATIONAL TRUSTEES

Travel expenses for National Trustees will be reimbursed consistent with the policy for voting members of the Board of Trustees.

A maximum of six National Trustee positions are authorized, each serving a three-year term. National Trustees are eligible for appointment to two consecutive terms (six years).

National Trustees will be chosen on the basis of the following attributes: Miami alumna/alumnus; successful in chosen field or business; state or national prominence; ability to be an advocate for higher education; and willingness and ability to offer counsel.
ARTICLE II: MEETINGS AND ORGANIZATION OF THE BOARD OF TRUSTEES

Section 1. Regular Meetings.

The Board shall hold at least four regular meetings each year on dates, at times, and at places established by the Chair of the Board, including an annual meeting in Oxford, Ohio.

Section 2. Special Meetings.

A special meeting of the Board shall be held upon call of the Chair of the Board who shall fix the date, time, and place of the meeting. Further, upon written petition of not less than five (5) voting members of the Board, the Chair of the Board shall call a special meeting of the Board at the date, time, and place set forth in the petition.

Section 3. Emergency Meeting.

In the event of an emergency requiring immediate official action, the Chair may call an emergency meeting. Notice of an emergency meeting must be given to all news media outlets that have requested such notification.

Section 4. Notice of Meetings.

Written notice of regular meetings of the Board shall be communicated to each member of the Board by the Secretary to the Board at least seven (7) days prior to the date of the meeting.

The Secretary to the Board of Trustees shall place on file in the King Library on the Oxford Campus and in the libraries on the Hamilton and Middletown Campuses the schedule of regular meetings as announced by the Chair of the Board.

Any person desiring notification of regularly scheduled meetings of the Board of Trustees for the year beginning January and ending in December may receive same by depositing with the Secretary to the Board, Miami University, Oxford, Ohio 45056, a sufficient number of self-addressed stamped envelopes in which to mail such notification.
ARTICLE II: MEETINGS AND ORGANIZATION OF THE BOARD OF TRUSTEES

In the event of any change in the calendar of regularly scheduled meetings of the Board of Trustees during the year commencing in January and ending in December, the Chair and the Secretary to the Board shall send notice not later than thirty (30) days preceding the first meeting conducted under such revised schedule.

Notice of special meetings shall be communicated to each member of the Board by the Secretary to the Board, with written confirmation to follow, at least ninety-six (96) hours prior to the meeting.

The Secretary to the Board of Trustees, upon receipt of notice from the Chair of the Board of Trustees or the President of the University of the scheduling of a special meeting of the Board of Trustees, but in no event later than ninety-six (96) hours prior to the commencement of the meeting, shall notify representatives of the public media and all other persons who have so requested of the date, time, place, and stated purpose of the meeting, using self-addressed, stamped envelopes provided by the aforementioned other persons. In the event of an emergency situation where ninety-six (96) hour notification is not possible, the Secretary to the Board shall notify such media representatives by the most appropriate electronic medium to the location specified by such media representatives and shall record the fact of such notice in the minutes of the meeting.

Persons desiring notice of any regular or special meetings of the Board of Trustees at which specific subject matters designated by the person desiring notice are included in the agenda of the meeting may request such notice in writing to the Secretary to the Board, Miami University, Oxford, Ohio 45056 including with the request a sufficient supply of self-addressed, stamped envelopes for mailing the notice.

Each notice of a meeting shall be accompanied by an agenda stating the business to be considered at the meeting. At special meetings no business shall be transacted except that stated in the agenda.

Section 5. Quorum.

A majority of the voting members of the Board, when duly convened, shall constitute a quorum. (Ohio Revised Code, Section 3339.01). A
ARTICLE II: MEETINGS AND ORGANIZATION OF THE BOARD OF TRUSTEES

majority of the voting members of the Board must be present at a duly convened meeting to vote on resolutions or ordinances.

Section 6. Parliamentary Authority.

Robert's Rules of Order, Newly Revised (most recent edition), shall be accepted as authority on all questions of parliamentary procedure not determined by these Regulations or provisions of the Revised Code of the State of Ohio.

Section 7. Election of Officers.

At the annual meeting in December of each year, the Board shall elect from voting members of the Board the following officers: a Chair, a Vice Chair, a Secretary of the Board, and a Treasurer of the Board. These officers shall hold their respective office from January 1 through December 31 of the year succeeding their election and until their respective successors shall be elected, so long as they shall continue to be trustees.

Section 8. Duties of Officers.

The Chair shall preside at all meetings and appoint committees. The Chair shall serve as ex-officio member of each committee except the nominating committee.

The Vice Chair shall serve in the absence of the Chair and shall assist the Chair at the latter's request.

The Secretary of the Board shall maintain such records as the Board requires.

The Treasurer of the Board shall maintain such financial records as the Board requires.

Section 9. Vacancy in Office.

In the event of a vacancy in the office of Chair, the Vice Chair shall become Chair.
ARTICLE II: MEETINGS AND ORGANIZATION OF THE BOARD OF TRUSTEES

In the event of a vacancy in the office of Vice Chair, Secretary of the Board, or Treasurer of the Board, the vacancy shall be filled by election at the next regular or special meeting of the Board.

Section 10. Duties of the Secretary to the Board.

The Secretary to the Board of Trustees shall be nominated by the President and appointed by the Board to serve until a successor is chosen and enters upon the duties of the Secretary's office. He/she shall be selected from outside the membership of the Board.

The Secretary to the Board shall attend meetings of the Board as appropriate, record all votes and the minutes of all proceedings in a book to be kept for the purpose; shall perform like duties for the committees of the Board, as requested or assigned; shall give notice of all meetings of the Board and of its committees; and shall perform such other duties as may be prescribed by the Board or the Chair.

Section 11. Committees.

Standing and special committees shall be appointed by the Chair of the Board of Trustees. Each committee shall report its recommendations for action to the Board of Trustees.

Section 12. Committee for Naming of Campus Facilities

The Committee for Naming of Campus Facilities is established as an advisory committee to the Board and Vice President for University Advancement, who shall serve as Chair of the Committee. The Chair of the Board shall appoint the members of the Committee as provided in Board Resolution R2001-31, as the same may from time to time hereafter be amended by the Board. Recommendations for the naming of campus facilities shall be in accordance with R2001-31 (and as it may be hereafter amended, including Resolutions R2004-12 and R2011-60). The Board of Trustees has sole authority to approve the name of campus facilities.
ARTICLE II: MEETINGS AND ORGANIZATION OF THE BOARD OF TRUSTEES

Section 13. Finance and Audit Committee
The Finance and Audit Committee serves in an oversight capacity for financial and administrative operations of the University as delegated by the Board of Trustees in the Finance and Audit Committee Charter as approved by the Board, adopted by Board Resolution R2005-20 (and as it may be hereafter amended, including Resolutions R2007-46, R2010-32, and R2011-66). Specifically, the Finance and Audit Committee provides oversight responsibilities for the University’s long-term financial plans; the University’s financial reporting, internal controls and the independent audit; the general University budget; capital expenditures for facilities and property; investment policies and results; internal audit activities; processes for monitoring compliance with University policies and state and federal laws; and the University’s risk assessment process. It is the responsibility of the Finance and Audit Committee to review and recommend to the full Board of Trustees ordinances, resolutions, and other related items proposed by the administrative staff. The Committee serves as the Investment Committee required by Ohio Revised Code Section 3345.05.

The Chair of the Board shall appoint the members of the Finance and Audit Committee as provided in Board Resolution R2005-20 (and as it may be hereafter amended, including Resolutions R2007-46, R2010-32, and R2011-66). The Committee shall also meet as stipulated in its Charter as provided in Board Resolution R2005-20. The time, date, and location of the meetings are to be set by the Chair in consultation with the other members of the Committee and staff. The principal liaison to the Finance Committee is the Vice President for Finance and Business Services. Additional staff members will be called upon as needed for specific reports to the Committee.

Section 14. Academic and Student Affairs Committee
The Academic and Student Affairs Committee serves in an oversight capacity and shall consider and make recommendations to the Board on academic and student affairs, and enrollment management and student success initiatives and plans of the University as delegated by the Board of Trustees in the Academic and Student Affairs Committee Charter as adopted by Board Resolution R2011-30 (and as it may be
ARTICLE II: MEETINGS AND ORGANIZATION OF THE BOARD OF TRUSTEES

hereafter amended). Specifically, the Academic and Student Affairs Committee provides oversight responsibilities for the University's long-term academic plans; the University's strategic enrollment plans; the University's retention and graduation rate plans and goals; the University's research activities; the University's role in the University System of Ohio; student life; and campus safety and student life risk management.

The Chair of the Board shall appoint the members of the Academic and Student Affairs Committee as provided in Board Resolution R2011-30 (and as it may be hereafter amended). The Committee shall also meet as stipulated in its Charter as provided in Board Resolution R2011-30. The time, date and location of the meetings are to be set by the Committee Chair in consultation with the other members of the Committee and staff. The principal liaisons to the Academic and Student Affairs Committee are the Provost and Executive Vice President for Academic Affairs and the Vice President for Student Affairs and the Vice President for Enrollment Management and Student Success. Additional staff members will be called upon as needed for specific reports to the Committee.

Section 15. Foundation Board.

The Chair of the Board of Trustees or a member of the Board of Trustees appointed by the Chair, and a second Trustee appointed by the Board of Trustees shall serve as appointed Directors to the Miami University Foundation Board of Directors.

Amendments to the Articles of the Foundation Code of Regulations which provide for the selection of Directors and defining Members require approval and consent of the Board of Trustees given by the affirmative vote of 2/3 of all voting Trustees.

Section 165. Minutes.

Minutes of each meeting of the Board shall be distributed to the members of the Board within thirty (30) days after the meeting. All minutes shall be signed by the Secretary to the Board.
ARTICLE II: MEETINGS AND ORGANIZATION OF THE BOARD OF TRUSTEES

Section 176. Reimbursement for Expenses.

All trustees shall be entitled to reimbursement for travel expenses incurred in attending meetings of a committee or of the Board, and reimbursement of expenses incurred in attending meetings as a representative of the Board, in accordance with law.
ARTICLE III: EDUCATIONAL PROGRAM OF THE UNIVERSITY

Section 1. Miami University shall consist of the following major academic divisions: College of Arts and Science, College of Education, Health and Society, Farmer School of Business, College of Creative Arts, College of Engineering and Computing, Graduate School, College of Professional Studies and Applied Sciences, and such other divisions as the Board may from time to time determine.

Section 2. The provision of major fields of study and the determination of the degrees appropriate thereto shall be approved by the Board. Upon satisfactory completion of the prescribed course of study, a student shall be entitled to receive the degree appropriate to his or her attainment.

Section 3. The content of the educational program shall be determined by the University Senate (subject to the right of initiative and referendum of the Faculty Assembly) and approved by the President.

Section 4. Each of the major academic divisions of the University shall be headed by an Academic Dean to be appointed by the President, in consultation with the Provost, and with the approval of the Board. Each Academic Dean shall be responsible for general educational supervision of the departments, faculty, and curricula in the college or school of which he or she is Dean.

Section 5. The instructional staff shall be divided into academic departments. An academic department is an administrative unit established to combine the various course offerings of a particular academic discipline or area of knowledge. The number and designation of such departments shall be determined by the President, subject to approval by the Board.
ARTICLE IV: ADMINISTRATIVE OFFICERS OF THE UNIVERSITY

Section 1. The principal administrative officers of the University shall consist of the President, Provost and Executive Vice President for Academic Affairs, Vice President for Finance and Business Services and Treasurer, Vice President for Student Affairs, Vice President for University Advancement, Vice President for Information Technology, Vice President for Enrollment Management and Student Success, General Counsel and Secretary to the Board.

Section 2. President.

The President of Miami University shall be appointed by the Board of Trustees and shall be the chief administrative officer of the University responsible for the operation of the University as a whole. The President has authority to sign on behalf of the University all necessary documents and papers pertaining to the operating needs of the University. The President has authority to delegate signature authorization to other appropriate administrative personnel of the University for all necessary contracts, documents and papers pertaining to the operating needs of the University, provided that such designation of authority is in writing and on file in the Office of the Secretary to the Board of Trustees (Resolution of the Board of Trustees R86-42).

The Board shall have sole responsibility for determining the size, composition and selection procedures of any presidential search advisory committee.

Section 3. Provost and Executive Vice President for Academic Affairs.

The Provost and Executive Vice President for Academic Affairs of Miami University shall be appointed by the President and elected by the Board of Trustees. The Provost, upon nomination of the President and shall be the chief educational officer of the University under the President responsible for general supervision of instructional programs. In the absence of the President, the Provost and Executive Vice President for Academic Affairs shall be the chief administrative officer of the University.

Section 4. Vice President for Finance and Business Services and Treasurer.
ARTICLE IV: ADMINISTRATIVE OFFICERS OF THE UNIVERSITY

The Vice President for Finance and Business Services and Treasurer shall be appointed by the President and elected by the Board of Trustees upon nomination of the President. He/she is the chief business and financial officer of the University under the President responsible for the (1) business affairs of the University including general direction and supervision over new construction, the maintenance and operation of the physical plant, the procurement and distribution of supplies, the management of residence halls and dining facilities, the operation of other auxiliary services, the administration of non-academic personnel serving in civil service classifications, and the security of University property and (2) financial affairs of the University including the collection of all accounts due, the custody of funds, the disbursements of accounts payable, the preparation of vouchers payable by the State of Ohio, the control of financial records, the rendering of proper financial reports, the provision of bookkeeping and auditing service to student organizations, and all necessary liaison with State financial officers.

Section 5. Vice President for Student Affairs.

The Vice President for Student Affairs shall be appointed by the President and elected by the Board of Trustees upon nomination of the President and shall have the responsibility for student services, including the administration of student conduct rules and regulations.

Section 6. Vice President for University Advancement.

The Vice President for University Advancement shall be appointed by the President and elected by the Board of Trustees upon nomination of the President and shall be responsible for fund raising and administration of development programs and alumni and parent programs.

Section 7. Vice President for Information Technology

The Vice President for Information Technology shall be appointed by the President and elected by the Board of Trustees upon nomination of the President and shall be responsible for the development, implementation, and administration of the University’s information technology infrastructure and computing systems.
ARTICLE IV: ADMINISTRATIVE OFFICERS OF THE UNIVERSITY

Section 8. Vice President for Enrollment Management and Student Success

The Vice President for Enrollment Management and Student Success shall be appointed by the President and elected by the Board of Trustees and shall be responsible for enrollment management, including admission, financial aid, the bursar, and the registrar, as well as responsibility for coordination of retention and student success initiatives.

Section 9. General Counsel

Miami University’s General Counsel shall be an administrative officer appointed by the Board of Trustees upon nomination of the President. The General Counsel shall be responsible for the coordination and supervision of all legal matters involving Miami University and the Board of Trustees, and officers and employees acting on behalf of the University or its affiliated entities.

Section 810. Secretary to the Board

The Secretary to the Board shall be an administrative officer appointed by the Board of Trustees upon nomination of the President. The Secretary shall prepare and keep the records of the Board and shall be responsible for the safekeeping of the seal and other official insignia of the University. As custodian of the University seal, the Secretary shall affix it to such instruments as require its use and when so done shall attest it by his or her signature. This officer shall sign all documents requiring the signature of the Secretary as an officer of the corporation. The Secretary shall have custody of the charter of the University and of the minute books and papers relating to the records of the Board. The Secretary shall perform other duties and responsibilities not specifically assigned to another officer by these regulations as the Board or the President may direct.

Section 911. The President, the Vice Presidents, General Counsel and the Secretary to the Board are the principal administrative officers of the University; the Secretary to the Board shall also serve as Secretary of the corporation. The President shall have the power to appoint additional
ARTICLE IV: ADMINISTRATIVE OFFICERS OF THE UNIVERSITY

principal administrative officers, subject to approval by the Board of Trustees.

Section 120. Power of President to Designate Committees.

The President shall have authority to appoint advisory committees to advise him/her on affairs relating to the University. These committees shall have such responsibilities as are assigned to them by the President. Committees appointed by the President may be discharged by him/her at any time.

Section 134. Power of Principal Administrative Officers to Appoint Committees.

Subject to the direction of the President, each principal administrative officer shall have the authority to appoint advisory committees (whether called councils, boards, commissions, or committees) to advise that officer in affairs relating to his or her responsibilities at the University. These committees shall have such responsibilities as are assigned to them by the principal administrative officer. Committees appointed by a principal administrative officer may be discharged by that officer at any time.

Section 142. Signature Authorization for Provost and Vice President for Finance and Business Services.

In the absence of the President, the Provost and Executive Vice President for Academic Affairs or the Vice President for Finance and Business Services and Treasurer of the University are authorized to sign in their official capacities (their own name) all necessary contracts, documents and papers pertaining to the operating needs of the University.

The Provost and Executive Vice President for Academic Affairs and the Vice President for Finance and Business Services and Treasurer are authorized to delegate to other appropriate administrative personnel of the University their authority to sign on behalf of the University all necessary documents and papers pertaining to the operating needs of the University, provided that such delegation of authority is in writing.
ARTICLE IV: ADMINISTRATIVE OFFICERS OF THE UNIVERSITY

and on file in the Office of the Secretary to the Board of Trustees (Resolution of the Board of Trustees R86-42).

Section 12. SIGNATURE AUTHORITY

(A) No contract, agreement, promise, bank account, or other financial undertaking in the name of Miami University or purporting to be made for, or on behalf of any campus, college, school, department, division or other part of the University may be made by any of its officers, agents, or employees or by any student, faculty, or alumni organization, enterprise, or association whatever, unless the same shall have been first authorized by the Board of Trustees of the University or in pursuance of authority conferred by these Regulations.

(B) Whenever the Board of Trustees has authorized or ratified the making of any contract or the execution of a written instrument of any kind, the President, the Provost and Executive Vice President for Academic Affairs and the Vice President for Finance and Business Services shall, without additional authorization by the Board, each be authorized to execute and deliver such documents as may be necessary or proper for the performance of the University’s obligations thereunder.

(C) Real Property – Contracts involving the purchase or sale of real estate must be approved by the Board of Trustees, regardless of the amount. This provision does not include the release of interests by the University for the purchase of land rents as provided in Ohio Revised Code 3339.03. The President and Secretary to the Board are authorized to execute transfers of real property to release land rent interests and as otherwise authorized by the Board. The Vice President for Finance and Business Services and the General Counsel shall serve as alternates for the President and Secretary to the Board. The Vice President for Finance and Business Services is also authorized to enter into leases of University real property or leases of real property for the benefit of the University.

(D) Capital Improvements – The Board of Trustees retains sole authority with respect to contracts for capital improvement projects (repair,
ARTICLE IV: ADMINISTRATIVE OFFICERS OF THE UNIVERSITY

Capital improvement projects are defined as any initiatives undertaken on behalf of the University that improve the physical environment. Projects covered under this policy include, but are not limited to, activities that involve design, repair, maintenance, construction, reconstruction, renovation, demolition, landscaping, roads and grounds improvements/maintenance, building and systems repairs/replacement, client-specific projects, major emergency responses and any capital improvement project. This excludes items which would appropriately be directed through the procurement process and subject to the University’s procurement policies and guidelines. All such projects shall adhere to all applicable laws and regulations.

The Vice President for Finance and Business Services shall have the responsibility and authority for contracting for any capital improvement project of any kind (repair, maintenance, renovation, or new construction) estimated to cost $2.5 million or less. The Vice President for Finance and Business Services shall report regularly to the Finance and Audit Committee on the status of each capital improvement project of $1 million or more.

Any capital improvement project estimated to cost more than $2.5 million shall require specific authorization by the Board of Trustees. Once a project of more than $2.5 million has been approved by the Board, the University shall not increase the project costs (including costs for design, construction, construction management, or other services) presented to the Board at the time of authorization without specific Board approval except as follows:

a. For projects more than $2.5 million but less than $10 million, the Vice President for Finance and Business Services shall have the authority to increase individual contracts, approve change orders or the total project budget as long as the increases do not exceed 10% of the original total projected budget or $500,000, whichever is less, and an appropriate report is made to the Board’s Audit and Finance Committee at its next regularly scheduled meeting.

b. For projects over $10 million, the Vice President for Finance and Business Services shall have the authority to increase individual contracts, approve change orders or the total project budget as long as the increases do not exceed 10% of the original total project budget or $1
ARTICLE IV: ADMINISTRATIVE OFFICERS OF THE UNIVERSITY

million, whichever is less, and an appropriate report is made to the Board’s Finance and Audit Committee at its next regularly scheduled meeting.

c. For any energy-saving project estimated to cost less than $4,000,000 issued in accordance with all applicable laws and regulations, the Vice President for Finance and Business Services shall have the requisite authority to enter into such contracts on behalf of the University. This approval constitutes complete authorization for the project including site selection, design, construction, financing and any services needed, except as specifically noted in the authorization resolution.

(E) Purchase of Goods and Services – The President, the Provost and the Vice President for Finance and Business Services are authorized to sign all contracts, purchase orders, documents and papers that require the expenditure of funds by the University or are necessary for the good and efficient operation of the University. The Vice Presidents, Dean, Directors, Chairs and other heads of offices are authorized to purchase goods and services through such purchasing policies and procurement procedures as may be authorized by the Vice President for Finance and Business Services.

(F) Employment – The Board authorizes the President and the Provost, within the budgetary resources of the University, to employ and set compensation for members of the faculty and unclassified administrative staff.

The Board designates the President and the Vice President for Finance and Business Services as the appointing authority to employ and set compensation for members of the unclassified administrative staff, classified staff and law enforcement officers.

(G) Securities – The Board authorizes any of the following officers of the University to buy, sell, assign, transfer and convey any and all securities of any company, corporation or association, now or hereafter registered in the name of or belonging to the President and Trustees of the Miami University, or standing in the name or belonging to the University in any capacity: the Chair of the Board of Trustees of the University, the Treasurer of the Board of Trustees of the University, the President of the University, the Vice President for Finance and Business Services and Treasurer of the University, the
ARTICLE IV: ADMINISTRATIVE OFFICERS OF THE UNIVERSITY

Associate Treasurer of the University, the General Counsel of the University, or the Secretary to the Board of Trustees of the University.

(H) Delegation – The President, the Provost and the Vice President for Finance and Business Services may delegate some or all of the authority conferred under this Article to other officers or employees of the University. All delegations of authority whether by the President, the Provost, or the Vice President for Finance and Business Services shall be in writing, shall identify the delegate by title and/or position of employment, shall describe the scope of the authority provided by the delegation, shall bear the signature of the President, Provost or Vice President for Finance and Business Services, and shall expire on the earlier of: (a) the date of expiration contained in the written delegation, (b) the date the delegate ceases to serve in the position to which authority has been delegated; or (d) written notice of revocation of the delegation signed by the President, Provost, or Vice President for Finance and Business Services. No person receiving a delegation may further assign or delegate to any other person all or any part of the delegated authority. All such delegations shall be filed with the Secretary to the Board of Trustees and the Office of General Counsel.
ARTICLE V: EMPLOYMENT

Section 1. The policies that govern the employment, discipline, termination, tenure and promotion of the instructional staff and employment, discipline and termination of the unclassified administrative staff are subject to approval by the President and Board of Trustees. These policies are enumerated in the Miami University Policy and Information Manual.

Section 2. The Board authorizes the President (or such persons as the President may designate) within the budgetary resources of the University, to employ members of the unclassified staff (instructional and administrative) to meet the operating needs of the University.

Section 3. Tenure is a method of assuring academic freedom; that is, the freedom to teach, to inquire, to create, to debate, to question, and to dissent. Tenure represents a long-term financial commitment to the extent allowable under the laws of the State of Ohio. Miami has no specified or implied limits on the percentage of the instructional staff who may be granted tenure. Each candidate for tenure is judged individually, not relative to other candidates. If an individual demonstrates the high quality of professional performance expected by Miami, tenure will be conferred, regardless of how many other candidates may be considered in a given year. However it is not anticipated that all individuals appointed to tenurable ranks will be able to demonstrate the high quality of professional performance required to achieve tenured status.

Section 4. The Board designates the President (or such persons as the President may designate) as the appointing authority for classified employees.

Section 5. The Board designates the President (or such person as the President may designate) as the appointing authority for law enforcement officers.

Section 6. All employees of the University shall be employed in the civil service of the State of Ohio in accordance with law and regulations governing such service.

Section 7. For purposes of determining the effective date of retirement, the provisions of the State Teachers Retirement System or the Public Employees Retirement System, whichever is applicable, to the individual case, will prevail.
ARTICLE VI: STUDENTS

Section 1. General policies on the admission of students to the University shall be fixed from time to time by the Board upon recommendation of the President, or the University Senate with the approval of the President.

Section 2. Good conduct and deportment is expected of every student at all times. Regulations governing student conduct may be recommended from time to time by the University Senate or the Student Affairs Council; such recommendations shall be subject to approval by the President and adoption by the Board.

Section 3. Violation of rules and regulations governing student conduct will subject the student to appropriate disciplinary action including suspension or dismissal from the University.

Section 4. The University shall operate primarily as a residential institution where student social life shall be carried on as an integral part of the educational program of the University.
ARTICLE VII:  THE UNIVERSITY SENATE

Section 1.  The University Senate is the primary university governance body where students, faculty, staff, and administrators debate university issues and reach conclusions on the policies and actions to be taken by the institution.  The University Senate is the legislative body of the University in matters involving educational programs, requirements, and standards; faculty welfare; and student conduct.  The Board of Trustees delegates to University Senate primary responsibility for curriculum, programs, and course offerings and advisory responsibility on all matters related to Miami University.

The Board of Trustees reserves the right to consider, approve, modify, or reject actions taken by the University Senate.  Amendments to the Enabling Act of University Senate and Faculty Assembly must be approved by the Board of Trustees.
ARTICLE VIII:  THE FACULTY ASSEMBLY

Section 1.  The Faculty Assembly is chaired by the President of the University who has responsibility for the preparation of the agenda for meetings.

Section 2.  Faculty Assembly is comprised of all members of the faculty who hold tenure or a tenure track position; all librarians who hold the rank of Assistant Librarian, Associate Librarian, or Principal Librarian; and all members of the faculty who hold the rank of Lecturer (including Senior rank)* or Clinical/Professionally Licensed Faculty (including Senior rank)*.

*Lecturers and Clinical/Professionally Licensed Faculty are members of the Faculty Assembly for the purpose of qualifying them to serve on the University Senate. Membership in Faculty Assembly does not qualify Lecturers or Clinical/Professionally Licensed faculty to serve on committees whose membership is restricted to faculty in tenure-eligible ranks.

Section 3.  Faculty Assembly hears reports from its committees and from the President, the Chair of Senate, and other Vice Presidents. It may propose, debate, and recommend matters for Senate consideration or for presentation to other officials or administrative bodies. It may also challenge and refer back any University Senate action. Faculty Assembly has the right of initiative and referendum. Such action shall be considered as tantamount to University Senate action.

The Faculty Assembly may raise questions and offer comments. It may discuss matters affecting Miami University and its environment.

The Board of Trustees reserves the right to consider, approve, modify, or reject actions of Faculty Assembly. Amendments to the Enabling Act of University Senate and Faculty Assembly must be approved by the Board of Trustees.
ARTICLE IX: THE STUDENT AFFAIRS COUNCIL

Section 1. Authority for the Council.

A. The University Senate delegates its authority in the realm of student social conduct rules and regulations to the Student Affairs Council, a semi-autonomous governing body, which also has legislative authority in the general realm of non-academic student affairs. All actions of Student Affairs Council which have substantial academic content shall be reported to the Executive Committee of University Senate which shall place them on the agenda of the University Senate.

B. All actions of Student Affairs Council shall be recorded in its minutes to be sent to the Executive Committee of University Senate which shall be alert to the possibility that some items may be of sufficient university-wide import to merit the attention of University Senate under its responsibility to provide recommendations on all matters related to Miami University.

C. Actions of the Student Affairs Council which do not have substantial academic content are made directly to the President via the Vice President for Student Affairs and need not be acted upon by the University Senate, although the President may desire to consult with this or other groups in deciding to approve, modify, or reject actions taken by the Student Affairs Council.

D. Matters to be considered by Student Affairs Council will originate from a number of sources, but it is expected that the Associated Student Government will be an important source of suggestions for action by Student Affairs Council.

E. The chair shall be the Vice President for Student Affairs who shall serve as an ex officio member with the Executive Assistant to the Vice President for Student Affairs as secretary without vote.
ARTICLE X: MAINTENANCE OF LAW AND ORDER

Section 1. The Board of Trustees recognizes the constitutional guarantees of the right of free speech and peaceful assembly. The Board of Trustees also recognizes the principle of academic freedom which permits freedom of inquiry and discussion and the right to make constructive criticism. The Board of Trustees is equally cognizant of the necessity of maintaining justice, law, and order on the campuses of the University and preventing the disruption of the educational functions of the University.

Section 2. Pursuant to Section 3345.21 of the Ohio Revised Code, the Board of Trustees hereby declares that all persons, including University faculty, staff, students, and visitors are prohibited from engaging or participating in, or aiding and abetting any of the following actions on any campuses of Miami University:

A. Obstruction or disruption of teaching, research, administration, disciplinary proceedings, or any other University activities, including its public safety or service functions;

B. Threatening to or engaging in conduct or creating a condition that presents a risk of physical harm to the offender or another or to the property of another;

C. Theft or damage to property of the University or any other person;

D. Unauthorized entry to or unauthorized use of University facilities;

E. Violation of University rules and policies including those regulations concerning the use of University facilities, or concerning the time, place, and manner of public expression;

F. Violation of rules governing residence in University-owned or University-controlled property;

G. Disorderly conduct;

H. Use, offer for sale, sale, distribution, possession, or manufacture of any controlled substance or drug, except as expressly permitted by law;
ARTICLE X: MAINTENANCE OF LAW AND ORDER

I. Failure to comply with orders or directives of University officials or University police or any other law enforcement officers or emergency personnel acting in performance of their duties;

J. Obstruction of the free flow of pedestrian or vehicular traffic; and

K. Possession or use of firearms, explosives, dangerous weapons, or chemicals. A dangerous weapon is defined as any instrument, device, or object capable of inflicting physical harm or death and designed or specifically adapted for use as a weapon or possessed, carried or used as a weapon.

For the purposes of this section "aiding and abetting" shall be construed to mean the giving of aid or assistance to the principal in the planning or execution of any of the foregoing acts.

Section 3. Any member of the faculty, staff member or student, who violates any of the foregoing prohibitions, is subject to University discipline. Disciplinary action may include discharge, suspension, or expulsion from the University. Such person may also be subject to criminal prosecution.

Visitors are subject to criminal prosecution. Any visitor who violates this policy may be immediately ejected from University property by Miami University Police.

Section 4. The buildings, grounds, and other property of Miami University campuses are dedicated to the educational mission of the University. Use of the buildings, grounds, and other property of the University is reserved for the direct and indirect support of the teaching, research, and service missions; of the University’s administrative functions; and of students’ campus life activities. The University may prohibit or otherwise restrict access to or use of its buildings, grounds, and other property as may be necessary to provide for the orderly conduct of the University’s teaching, research, and service missions; of the University’s administrative functions and of students’ campus life activities. Visitors are free to walk through our campuses; however, authorization is required from the University or from a recognized student organization to make speeches or presentations, to erect
ARTICLE X: MAINTENANCE OF LAW AND ORDER

displays, to engage in any commercial activity, or to conduct similar activities on University owned or controlled property.

Section 5. The President, any Miami University police officer, or any university official authorized by them, may restrict or deny any person’s access to the campus if the person engages in conduct prohibited by this policy. The Miami University police officer or other authorized University official restricting or denying access shall, if feasible, issue a trespass warning (orally or in writing) to the person. The police officer or University official issuing the trespass notice should advise the person that he/she is on University property and that permission to be on University property is revoked; and inform him/her that if he/she does not leave immediately or if he/she returns, he/she will be arrested and prosecuted for criminal trespass to the full extent of the law. A copy of the written trespass warning should be filed with the Miami University Police. An oral Trespass Warning should be documented in writing and filed with the Miami University Police.
ARTICLE XI: BUDGET AND FINANCIAL ADMINISTRATION

Section 1. The annual operating budget as adopted by the Board of Trustees, and as amended from time to time, shall govern all financial transactions of the University. This budget shall be presented in such form as the President may determine or as required by law.

The Vice President for Finance and Business Services and Treasurer, with the approval of the President, may make such adjustments as are necessary in the operating budget within the limits of available funds or within the limits of additional income received for a specific purpose.

Section 2. The Board of Trustees must approve all capital expenditures over $1,000,000.00 and individual change orders with a total cost of $100,000.00 or more.

Section 3. The President shall submit a report of all financial transactions of the University as scheduled by the Board at regular or special meetings of the Board.

Section 4. In accordance with University policy, as approved by the President, the University may accept gifts.

Section 5. The preparation and presentation of requests for appropriations from the State of Ohio and all official financial dealings on behalf of the University with all federal, state, and local government offices, boards, and agencies shall be under the direction of the President of the University.Appearances in the name of the University before federal, state, or local government offices, boards, and agencies shall have prior written authorization from the President.

Section 6. All instructional tuition and miscellaneous fees collected by the University from students shall be fixed by the Board. The President or such persons as the President may designate may determine appropriate charges to be made to groups using the facilities of the University or receiving other auxiliary services.

Section 7. The Treasurer of the University shall establish such accounts as may be necessary to carry on the operation of the University. He/she shall designate depositories for the custody of funds of the University with the approval of the Board. Investment of funds may be made if authorized by the Board.
ARTICLE XI: BUDGET AND FINANCIAL ADMINISTRATION

Section 8. There shall be an annual audit of all funds not examined by the Auditor of the State of Ohio. This audit shall be arranged by the Treasurer of the University subject to the approval of the Board of Trustees.

Section 9. The Board delegates to the Vice President for Finance and Business Services and Treasurer and the Associate Vice President for Finance and Business Services the authority to negotiate and sign contracts on behalf of the University, subject to those certain restrictions imposed by Resolutions of the Board of Trustees (R84-59, R89-11, and R2000-5) as those restrictions may, from time to time, hereafter be amended by the Board. The Board authorizes any of the following officers of the University: the Chair of the Board of Trustees of the University, the Treasurer of the Board of Trustees of the University, the President of the University, the Vice President for Finance and Business Services and Treasurer of the University, the Associate Treasurer of the University, the General Counsel of the University, or the Secretary to the Board of Trustees of the University, in the name and on behalf of the President and Trustees of the Miami University to buy, sell, assign, transfer and convey any and all securities of any company, corporation or association, now or hereafter registered in the name of or belonging to the President and Trustees of the Miami University, or standing in the name or belonging to the University in any capacity.

Section 10. All agreements, contracts, leases, and other instruments involving the acquisition or conveyance of any interest in real property, including granting easements and rights of way, but excluding short-term rental of University facilities, must be individually and specifically approved by the Board of Trustees.
ARTICLE XII: BUILDINGS

Section 1. The construction of all buildings and other structures shall be authorized by the Board.

Section 2. All buildings shall be carefully maintained in as good state of operation as possible from the funds authorized for this purpose.

Section 3. The use of buildings and other facilities by groups not directly connected with the University shall be authorized only in accordance with policies approved by the President.
ARTICLE XIII:  LAND RENTS AND LEASES

Section 1.  All lands of Miami University, in Butler County, having been leased under former ordinances and regulations, the amount of such land rents now existing on each tract is hereby approved subject to the following rules:

A.  Any division of an existing lot or separate tract shall be approved by the Secretary to the Board and such approval noted upon a plat thereof which shall be filed with the Secretary if in the opinion of the Secretary it is necessary.  Such approval shall also be noted on any plat of any platted subdivision before presentation to other proper officers of Butler County for transfer and record.

B.  The rent on every tract shall be not less than $1.00 per year.

C.  In all cases where the original tracts or lots heretofore leased, or which may hereafter be leased by the trustees of said University, have been or shall be subdivided by the lessees or their assignees, and are now, or may be held by two or more occupants, whether lessees, or assignees, or both, said occupants, by application to the proper officer, whose duty it is to keep the books or records of said lands, may have their lots or subdivisions so held by them, entered separately on the books of said corporation, upon such terms and conditions as to rent and otherwise, as may be agreed upon between them and the trustees of the University, and thereafter the amount of rent so fixed upon each subdivision shall be levied in the name of the owner or occupant thereof, and shall be collected in the same manner, and each subdivision shall be subject to the same liens and restrictions that are now imposed by law on entire lots or tracts of land, the leases for which had been granted in conformity with the provisions of "An Act to Establish the Miami University," passed February 17, 1809: Provided, that no such entry or transfer shall be made except upon application of all the parties concerned in such subdivision; and, provided further, that the trustees in making such subdivisions shall not be bound to apportion among them the original rent, but may increase the same, and shall in no case agree to a rent of less than one dollar per annum for any subdivision.

D.  A fee of $1.00 shall be charged for opening a new account on each new tract created by division of an existing tract.
ARTICLE XIII: LAND RENTS AND LEASES

E. In any case in which a small tract is separated from one tract and joined to an adjoining tract and will for all intents and purposes become part of that tract and the proportionate value is less than $1.00, it may be merged with the receiving tract on the land rent records and the annual rent of the receiving tract increased by $1.00.

F. The Secretary shall not record such deeds presented to him but shall enter the transfer upon his records and indicate such fact with an approval for record on such document, upon payment of a transfer fee of 25 cents for each tract.

Section 2. All land rents due the University shall be due and payable to the Treasurer of the Board of Trustees at the office of the Secretary to the Board of Trustees at any time between March 1 and March 31 of each year.

Section 3. Delinquent lands shall be assessed a penalty of 10 percent which shall be collected as interest at time of payment.

Section 4. When the rent upon any lot or tract of land shall be in arrears and delinquent for a period of three (3) months, a written notice thereof shall be mailed by the Secretary to the owner at his last known address as shown on the records in the office of the Secretary requiring payment within ten (10) days.

Section 5. Not less than thirty (30) days after mailing the notice mentioned in 4 above, the Secretary shall issue an execution to the Collector describing the lot or tract, the name of the owner of record, and the amount of rent and penalty due, and directing such Collector to levy upon goods and chattels of such delinquent lessee for the payment thereof, together with costs. If no goods or chattels, whereon to levy, or if such goods and chattels shall not be sold for want of buyers, the Collector shall levy upon the lot or lots, of such delinquent lessee for the collection of the rents due, upon which the execution may have been issued, and shall advertise the same for sale, by setting up four advertisements at the most public places within the township, giving at least thirty (30) days’ notice of the time and place of sale, and if the rents together with the costs remain unpaid on the day of sale, he shall proceed to sell the term of the lessee, in such lot or lots to the highest bidder. Provided, that such term in said lot or lots shall sell for so much as will pay all rents due upon such lot or lots, with interest and costs, and if there should be no buyers, or the term in such lot or lots
ARTICLE XIII: LAND RENTS AND LEASES

should not sell for so much as will pay all rents due thereon, with
interest and costs, such lot or lots shall revert to Miami University, and
the Collector shall at the expiration of forty (40) days from the day of
the issuing of any execution as aforesaid, return the same to the
Secretary with an endorsement made thereon, stating the manner in
which the same may have been executed, or that the lot or lots have
reverted as aforesaid, and the Secretary shall record the same, which
return and record shall be sufficient authority for the corporation to
make a new lease subjecting the new lessee to the condition and pro-
visions contained in the lease of the delinquent; and the Collector
shall, after deducting from the proceeds of sale, the rents, interest, and
costs, pay the residue, if any there be, to the original lessee or
proprietor.

Section 6. In case any lot or tract which shall have been offered for sale shall not
be sold for the amount of rent, penalty, and costs due thereon, the
Collector shall forthwith re-enter and take possession thereof for the
use of the University. In such case a transcript of the proceeding shall
be prepared by the Collector and transferred upon the land records of
the University, and recorded in the office of County Recorder, showing
title thereto in Miami University.

Section 7. The Collector shall be elected annually by the Board to serve until his
successor shall have been elected and qualified. Before entering upon
his duties the Collector shall take an oath of office and give bond with
a surety company in an amount of $1,000.00, conditioned for the
faithful performance of his duties. The bond shall be approved by and
filed with the Treasurer of the Board. The Collector shall turn over to
the Treasurer within thirty (30) days after receipt any monies which
shall come into his hands by virtue of his office.

Section 8. The costs to be collected by the Collector in proceedings brought by
him are:
A. Preparation of execution  $ .75
B. Service of execution 80
C. Return of execution  .20
D. Preparation of legal notice of sale 2.50
E. Conducting sale 2.50
F. Return of sale  .80
G. Preparation of transcript 2.50
ARTICLE XIII: LAND RENTS AND LEASES

Section 9. In all cases wherein land has reverted to the University by reason of proceedings under this part (or provision), the land may be held by the University for its own use, or may be rented for income purposes other than land rent, at such rental as the Board may direct.
ARTICLE XIV: INTERCOLLEGIATE ATHLETICS

Section 1. The University shall engage in intercollegiate competition in such sports as are approved by the President and the Board of Trustees with the advice of the Committee on Athletic Policy, a committee advisory to the President and the Director of Intercollegiate Athletics, and the University Senate.

Section 2. Standards of academic eligibility to participate in intercollegiate athletics shall be determined by the Committee on Athletic Policy and the University Senate, in accordance with National Collegiate Athletic Association, Mid-American Conference and Central Hockey Association—Conference Regulations.

Section 3. **ATHLETIC POLICY COMMITTEE** -- advisory to the President and the Athletic Director.

A. The Committee shall be composed of six faculty or staff members, one of whom shall be a member of Senate, and three students. Two of the student members, one female and one male, shall be selected from the Miami University intercollegiate athletic teams. Two female and two male nominees will be selected by the Director of Intercollegiate Athletics and forwarded to Associated Student Government, which will inform the Executive Committee of University Senate of its two choices. The third student member shall be chosen by Associated Student Government from students who have no involvement in intercollegiate athletics. Three of the faculty or staff members shall be nominated by the Executive Committee from a list of six or more names submitted by the President; the other three faculty or staff members are approved as provided in the Bylaws of University Senate. The Director of Intercollegiate Athletics and the Faculty Representative to the Mid-American Conference from Miami University (chosen by the President) shall serve as *ex officio*, non-voting members of the Committee.

B. The functions of the Athletic Policy Committee are to represent University Senate and to advise the President and Director of Intercollegiate Athletics about matters affecting the academic and athletic integrity of Intercollegiate Athletics, including but not limited to matters affecting student-athlete welfare. The Committee shall advise the Director of Intercollegiate Athletics generally on policies for student athletes including standards of academic eligibility, student
ARTICLE XIV: INTERCOLLEGiate ATHLETICS

...support and health, academic integrity and progress, equity, including Title IX, and NCAA, MAC, and CCHA–NCHC issues. The Committee is charged with the responsibility to track the academic progress of current athletes, to analyze that academic data and to make recommendations to the Director of Intercollegiate Athletics on related policy. The Committee shall advise the President and University Senate on the sports in which Miami will participate. The Chair of the Athletic Policy Committee shall be kept informed of the search processes for head coaches and the Director of Intercollegiate Athletics. The Committee is involved in the NCAA recertification process.
ARTICLE XV: HONORARY DEGREES

Section 1. Authority to Grant Honorary Degrees

The authority to grant honorary degrees from Miami University resides solely with the Board of Trustees. The Board grants to the President of the University the discretionary authority to confer an honorary degree upon the speakers at any Commencement and the Charter Day convocation.

Section 2. Annual Commencement Exercises and Honorary Degree Procedures

The following procedures, except in unusual circumstances, will be followed in nominating and electing candidates to receive honorary degrees at commencements or the "Charter Day" convocation:

A. The Awards and Recognition Committee, which is advisory to the President and the Provost and Executive Vice President for Academic Affairs, shall be composed of six (6) tenured faculty members, at least one of whom shall be a member of the University Senate; one (1) member who is a past recipient of the Benjamin Harrison Medallion, or University Distinguished Professor Award, or Distinguished Service Award. As part of its responsibilities the Committee shall serve as the screening and nominating Committee for honorary degrees. The Secretary of University Senate or his or her designee shall serve as Committee secretary without vote. Nominations for honorary degrees shall be solicited from the entire University community.

B. Candidates may be nominated from the following categories:

1. Alumni who have made substantial contributions of one kind or another to the University.

2. Other individuals who have made substantial contributions of one kind or another to the University.

3. Individuals, including non-alumni, of regional, national, or international reputation.

C. Honorary degrees may be presented at any Commencement. Up to four nominations from the Committee in each of the three
ARTICLE XV: HONORARY DEGREES

categories may be submitted for the academic year to be divided among the December and May and August Commencements.

D. Trustees of the University may be candidates for honorary degrees two years following retirement from the Board.

E. Members of the faculty and staff of the University may be candidates for honorary degrees two years after the date of retirement.

F. Typically, nominations should consist of two internal and two external letters of nomination that explicitly describe the reasons for the nomination; and a curriculum vita, resume, or biography. These should be given to the Secretary of University Senate or his or her designee who will forward them to the Awards and Recognition Committee.

G. Names of candidates shall be submitted to the University Senate according to this section as stated above. The names of those candidates receiving a majority vote by the University Senate in each of the categories shall be submitted to the President for consideration.

H. It is understood and agreed upon, as reflected in the Standing Rules of the University Senate, that nominations for honorary degrees following the procedure set forth in Section 24, part A of this Article shall be received, discussed, and voted upon in executive session of the University Senate.

Section 3. Honorary Degrees to be Received at Other Times - Procedures for Selection.

The following procedure, except in circumstances otherwise deemed appropriate by the Board of Trustees, will be followed in nominating and recommending candidates to receive honorary degrees other than at commencements or the Charter Day convocation:

A. Recommendations for honorary degrees may be submitted by members of the Board of Trustees, the faculty, staff, students, and alumni to the Secretary of University Senate or his or her designee.
ARTICLE XV: HONORARY DEGREES

B. The Awards and Recognition Committee will constitute the duly authorized committee on honorary degrees and shall consider all recommendations submitted to it by the Secretary of University Senate or his or her designee.

C. Typically, nominations should consist of two internal and two external letters of nomination that explicitly describe the reasons for the nomination; and a curriculum vita, resume, or biography. These should be given to the Secretary of University Senate or his or her designee who will forward them to the Awards and Recognition Committee.

D. The Committee on Awards and Recognition will review the recommendations and give its advice and consent to the President.

E. Recommendations receiving favorable consideration by the Committee on Awards and Recognition will subsequently be forwarded by the President of the University to the Board of Trustees for further consideration and final approval.

F. The President of the University will inform the University community of those individuals who have been approved by the Board for the granting of an honorary degree.
ARTICLE XVI: INSIGNIA

Section 1. **Colors of Miami University**

The official colors of Miami University shall be crimson and white. (Vol. 5, page 54, Minutes of the Board of Trustees, September 18, 1902.)

Section 2. **Seal of the Miami University.**

"A seal has been provided of the description following, to wit: Around the outer circle thereof are the words, 'Sigillum Universitatis Miamienis.' Within the circle are an open book, a globe, and a telescope, surmounted by these words as a motto: 'Prodesse quam conspici.' That the said seal be, and the same is hereby adopted as the seal of the Miami University." (Vol. 1, pages 176-177, Minutes of the Board of Trustees, September 26, 1826.)

Section 3. **Motto of the Miami University.**

The motto of the University shall be "Prodesse quam conspici," which may be translated "To Accomplish Rather Than to be Conspicuous," or "It Is Better to be Useful Than Conspicuous."

Section 4. **Flag of Miami University.**

The flag of Miami University shall be made in accordance with the following specifications: standard American flag proportions (generally 4 feet x 6 feet) with a field divided by a diagonal bar half crimson (coccinum), half white (album); the predominate color of crimson to be that half of the flag above a diagonal bar from the bottom of the hoist at the mast to the upper corner of the fly end; the subordinate color of white to be that half of the flag below a diagonal bar from the bottom of the hoist to the lower upper corner of the fly end. Satin or similar materials shall be used. In all instances, the National Flag Code shall be followed when displaying the flag of the University. Whenever the flags of the State of Ohio and Miami University are displayed together, the latter shall be subordinate to the former.
ARTICLE XVII: REGULATIONS: THEIR PROMULGATION, AMENDMENT, AND REPEAL

Section 1. Amendment.

These Regulations may be amended at any meeting of the Board of Trustees by a majority vote of the members present and voting, provided that at least fourteen days notice of such proposed amendment has been given in writing to each member.

Section 2. Previous Enactments of the Board.

Nothing herein contained shall invalidate any lawful action taken under any regulation, ordinance, rule or regulation for the government of Miami University previously enacted by the Board of Trustees.

Section 3. Effective Date of Implementation.

These Regulations shall be in full force and effect from the date of their enactment by the Board or upon such date as specified by the Board of Trustees.
University Advancement Report

Tom Herbert, J.D.
Vice President, University Advancement
Topics Covered

- 2020 Plan Fundraising Update
- Development Priorities and Progress
- Update on Advancement Initiatives
2020 Plan Fundraising Update
Post-Campaign Development Targets

Based on Miami’s 2020 Plan

FY Goals

$33,800,000

$37,200,000

$40,900,000

$45,000,000

$49,500,000

$54,400,000

$59,900,000

$65,800,000
2020 Plan Fundraising Update

FY2014
- Goal: $37,200,000
- Raised: $44,900,000

FY2015
- Goal: $40,900,000
- Raised to date: $10,100,000
FY’14 - Fundraising Update

FY14 goal
Amount booked
FY’15 - Fundraising Update

FY15 goal
Amount booked

$- $5,000,000 $10,000,000 $15,000,000 $20,000,000 $25,000,000 $30,000,000 $35,000,000 $40,000,000 $45,000,000

DIVISION OF UNIVERSITY ADVANCEMENT
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<th>FY14 total</th>
<th>3-year avg</th>
<th>5-year avg</th>
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<td>FY’14 Cash Received</td>
<td>$33.7m</td>
<td>$33.8m</td>
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Attachment H

Advancement Update
Tom Herbert

September 19, 2014

DIVISION OF UNIVERSITY ADVANCEMENT
## FY’14 Cash to Annual Fund

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<th>FY13 total</th>
<th>FY14 total</th>
<th>3-year avg</th>
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<tr>
<td>$</td>
<td>$3.53m</td>
<td>$4.16m</td>
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## FY’14 Alumni Participation

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<th>FY13 total</th>
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<td>18.0%</td>
<td>20.0%</td>
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<td>19.5%</td>
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*Attachment H*
FY’14 Planned Giving Commitments

FY13 total
91 for $8.9m

FY14 total
112 for $23.1m
Development Priorities and Progress
Development Priorities

• Priorities Identified
  • Endowed scholarships for incoming students
  • Armstrong Student Center – East Wing
  • ICA Initiative
  • Faculty Support
  • Residence Hall Renovation
Development Priorities: Endowed Scholarships

• Endowed Scholarships – Top Priority
  • Announcement of a Scholarship Campaign this month for $100 million over 5 years
  • Amount raised last year: $19.9 million
  • Strategic Priorities Task Force Goal of $50 million by end of FY2015. Amount raised: $50.1 million
Development Priorities:
Armstrong Student Center East Wing

• Armstrong Student Center– East Wing
  • Fundraising Target is $8 million for East Wing
  • Amount raised: $2.5 million
  • Have identified prospects and developing materials
Development Priorities: ICA Initiative

• Intercollegiate Athletics
  • Fundraising effort is well under way
  • Working to establish a steering committee and secure large future naming gifts
Development Priorities: Faculty Support

• Faculty Support
  • On hold until a new provost is appointed
Development Priorities: Residence Halls

• Have begun to gather information about funding ideas for high-ability students in the residence halls
  • Honors Societies
  • Satellite Writing Centers
  • Honors Lounge
  • Innovation Space
Update on Advancement Initiatives
Update on Advancement Initiatives

- Development Staff Metrics
- Enhanced Stewardship
- Enhanced Alumni Programming
- Refined Marketing and Events
- Foundation Board Development
Update on Advancement Initiatives

• Enhanced Parent Programming
• Advance M.I.A.M.I. Women’s Initiative
• Annual Fund Matching Program
• Increased Student Involvement
Advancement Initiatives

Development Staff Metrics

Visits with $100K and up rated prospects

- FY’13: 39%
- FY’14: 50%

Average ask:

- FY’13: $206,478
- FY’14: $305,545
Advancement Initiatives

Development Staff Metrics

ROI – cost to raise a dollar:

- FY’14 was 13.6 cents
- FY’13 was 14.3 cents
- FY’12 was 15.5 cents
Advancement Initiatives

Enhanced Stewardship

- Post-Campaign plan close to completed
- Many visits by the Hodges completed
- Development staff making good progress
- Rolling out lifetime giving societies this fall
Advancement Initiatives

Enhanced Alumni Programming

- Cincinnati Plan successful
- Reviewing our membership dues program
- Comprehensive review underway with direct input from the Alumni Board
Advancement Initiatives

Refined Marketing and Events

• Centralized “events procedures” working well

• Armstrong Student Center dedication and Campaign celebration gala successful

• Marketing *crisper* – Giving Tribute Gala Edition
Advancement Initiatives

Foundation Board Development

• Adding four new members this fall – other potential members identified

• Strategic Plan to be congruent with the 2020 Plan

• Revamped Governance structure
Advancement Initiatives

Enhanced Parent Program

• “Family Fellows” program still growing at $10,000 annual level of support

Advance Miami Women Initiative

• Extremely well received
• Making a permanent part of Advancement
Advancement Initiatives

Annual Fund Match Program

- FY’14 Match: $1.9 million (up 36% from FY’13)
- Invested in REEHER to further segment markets
- Will continue to reinstitute the mach

Increased Student Involvement

- Senior Class Gift – FY14: $63,764 (1,126 donors, 33.1% giving rate)
Thank you!